## Sheffield City Council

## Capital Programme 2016/17 to 2021/22



Sheffield
City Council

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## 2016-17 Capital Programme

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## 2016/17 Capital Programme

## CAPITAL PROGRAMME EXECUTIVE SUMMARY

1. Capital spending pays for buildings, roads and council housing and for major repairs to them. It does not pay for the day-to-day running costs of council services.
2. The Council's Corporate Capital Strategy is shaped by a number of central Government policies:

- the devolvement of capital spending decisions to City Region authorities and the involvement of the Local Enterprise Partnerships (LEP) in capital allocation decisions
- the shift towards capital funding to economic regeneration projects which generate a financial return to repay the initial investment and create a revolving investment fund;
- the introduction of funding streams such as Community Infrastructure Levy and New Homes Bonus which reward economic development;
- the Government austerity programme has had a major impact on the rest of the non-housing programme, which has not only led to less capital funding but is also reducing revenue budget funding reducing the scope for contributions to the capital budget;
- the self-financing regime for the Housing Revenue Account (HRA) has provided for a relatively well funded programme of investment in existing and even new Council housing stock;
- the recently announced reductions in the permitted level of annual increases will put reduce this source of funding unless resources can be released from elsewhere within the HRA.
- the education policy mandating that all new schools should be academies which transfers maintenance responsibilities away from the Council's Local Education Authority (LEA) role and will subsequently reduce central grant funding which is formula driven based on pupil numbers;
- the Streets Ahead programme is providing massive investment in the City's roads and street lighting over the next few years, funded via the Private Finance Initiative (PFI), which is outside the capital programme except for the Council's own capital contribution

3. As a result of the above, the Housing investment programme therefore now accounts for almost sixty per cent of the Capital Programme. The next biggest applications include economic regeneration and infrastructure renewal of highways, schools and leisure facilities.
4. The delivery of the Council's Affordable Housing policy will be increasingly through council housing investment and, for private sector affordable housing, local housing associations or the Sheffield Housing Company initiative where the

Council is working in partnership with a private sector developer to increase the number of affordable homes and regenerate housing estates.
5. In the Strong Economy priority, the focus will be on creating the necessary infrastructure to support economic regeneration. The declining central government support will place increased reliance on the Council's Asset Enhancement programme to generate capital receipts to use on its own priorities. The graph below illustrates the change in activity levels in the Capital Programme over the last decade.
6. In the Health and Well-being outcome investment will be directed to adapt homes so that people can live independently.
7. The Successful Young People outcome will continue to invest in schools to meet the increasing demand for pupil places.
8. The declining central government support will place increased reliance on the Council's Asset Enhancement programme to generate capital receipts to use on its own priorities.
9. The graph below illustrates the change in activity in the Capital Programme from 2010/11 to 2019 and beyond..


## Capital Investment Plans

10. So, looking forward, the current Approved Capital Programme from 2015-16 is projected at $£ 819.2 \mathrm{~m}$.
11. 2012/13 saw the introduction of the Streets Ahead Programme (a Highways Private Finance Initiative (PFI)). The programme will result in loss of the Local Transport Plan (LTP) Maintenance Grant of approximately $£ 6 \mathrm{~m}$ per year, but the PFI funding of $£ 1.2$ bn should deliver substantial improvements to the Highways network through capital investment over a 30 year period concentrated in the first five years of the Core Investment Period of the project. Where economically advantageous, the Council will invest further sums if this can generate revenue budget savings because it can raise finance cheaper than its commercial partners.
12. The Housing Revenue Account (HRA) Self Financing project delivers to local authorities' greater autonomy in the management of their housing stock and writes off substantial amounts of accumulated debt. This will allow the authority to plan contributions to the capital programme from the Housing Revenue Account with greater certainty over a longer term period, and the Authority has developed a 30 year business plan which will inject into the Housing Programme $£ 70.5 \mathrm{~m}$ in 2015-16 and $£ 200 \mathrm{~m}+$ thereafter over the next three years.
13. School building works will be financed mainly by Department for Education formula calculated central grants supplemented by occasional specific grants to deal with building condition or population growth.
14. The proposed programme illustrated by the graph in paragraph 9 above does not include a number of major projects costing potentially more than $£ 100 \mathrm{~m}$ which are currently the subject of funding bids or approvals as detailed below.
15. Flood Defence Schemes ( $£ 35 \mathrm{~m}$ ): Cabinet has already approved a $£ 18 \mathrm{~m}$ scheme to provide enhanced flood defences over a five mile stretch of the River Don between the city centre and Meadowhall which would protect homes and businesses against a 100 year flood event. The Environment Agency has invited the Council to apply for a further $£ 35 \mathrm{~m}$ of funding to undertake works across the city in the Upper Don valley, on the River Sheaf, Blackburn Brook and Car Brook.
16. City Centre Development: it is a Council priority to regenerate the city centre. The Council is reviewing different partnership options for taking this project forward. This may involve the Council undertaking infrastructure works to prime the development.
17. Central Library: the objective will be to provide a refurbished and improved central library and gallery facility to meet modern requirements, while maintaining the heritage value of the existing building. The project is the subject of feasibility work to ascertain the best use of the Council's city centre buildings. The scale of
the work could be very significant requiring external funding support. Approvals will be sought once a funded proposal has been developed.
18. Castlegate Redevelopment: the Council is seeking external funding to develop the former Castle Market site potentially as a visitor attraction if there are sufficient remains of the former castle which can be uncovered.

## Pressures on the Capital Programme

19. This summary details the pressures on the Capital Programme and the consequences for its funding.

## Schools

## School Places

20. The Council has a significant duty to provide sufficient and suitable school places. The rising birth rate means that the primary population (which eventually becomes the secondary group from 2015/16) has risen significantly. Two new schools were delivered in 2014 and expansion measures have continued throughout 2015/16. This need will continue for the foreseeable future as the responsibility to build new schools remains with the Council and does not transfer to academies.
21. The proposals in this report are based on the current education funding arrangements and do not include any attempt to forecast the impact of additional schools converting to academy status. This development is expected to reduce the level of funding from today but the demands on the Authority's capital funds will reduce too as the commensurate responsibility for the upkeep of the school infrastructure transfers to the Academies. However the demands relating to the condition of the primary estate are still significant. For the whole school estate, the backlog maintenance bill has been estimated at $£ 100 \mathrm{~m}$ and in some cases is becoming more urgent as time passes and assets become life expired.

## Homes

22. The Housing Programme has suffered twin pressures caused by reductions in nationally funded programmes and reducing capital receipts as a result of the economic climate and changes to the Right to Buy legislation. The introduction of the Self-Funded Business Model has created greater freedom for the Council to invest in its housing stock through contributions from the Housing Revenue account.
23. Having conducted an assessment of the housing market, the Council estimates that at least 725 affordable homes are required each year. The Council aims to deliver these through a combination of initiatives including building homes itself
using the Sheffield Housing Company, releasing land to Housing Associations, bringing long term empty properties back into use as well as private sector developments.
24. The Council has developed a Housing Delivery plan to deliver 20,000 additional homes over the next ten years. This will be achieved through a mix of private sector, Council and Housing association led development. It may be appropriate for the Council to provide or assist in the provision of infrastructure to accelerate the development of key sites.
25. Smaller scale initiatives such as the Custom Build initiative to allow individuals to build their own homes are also being supported through the release of Council owned land,

## Roads

26. The Streets Ahead programme is well underway renewing the fabric of the City's highway infrastructure. The new contract creates greater budgetary discipline than before in that the future maintenance costs of changes to the network have to be identified at the point of construction. This is done by calculating the future costs as a "commuted sum" which is usually funded out of the existing revenue budget. As the austerity programme reduces local authority budgets, there may come a point where new works are unable to progress because the Council cannot meet the future maintenance obligations.
27. The final position on the Inner Relief Road (IRR) scheme is dependent on the disposal of a small number of residual sites. Balancing this project relies on realising the sales to match any shortfall otherwise funding will have to be taken from the Corporate Resource Pool (CRP).

## Maintaining the Existing Fabric of the Property Estate

28. The Council has traditionally allocated several million pounds each year to fund building renovations and machinery replacement. Cabinet has approved a programme to maintain the rolling programme and deliver savings to the Revenue Budget by engaging in capital spend to address the fundamental problems rather than "patch and mend". However, the size and age of the estate produces a significant demand on the Council's funds.
29. In particular the Council is the owner and custodian of a number of key civic city centre buildings including the Town Hall, Central Library plus Victorian schools in the suburbs. Many of these are listed buildings (the Town Hall is in the highest category of Grade 1) requiring the Council to keep these in good condition and preserve their original features. Inevitably this adds to the cost of any works because the replacement parts have to be specially built. Moreover as these buildings become older, building regulations become more demanding, the
simplest work on say the electrical system can require a substantial overhaul in order to meet the current standards.
30. In order to mitigate this pressure, the Capital \& Major Projects service is currently reviewing the estate to identify underutilised or high cost buildings where the facility can be provided from existing or new premises. This project, the Community Investment Plan, will run in conjunction with the Accommodation Efficiency Strategy which will reduce the Council's office space needs enabling it to leave rented property.
31. The first phases of the Community Investment Plan (CIP) and Asset Enhancement have concluded and receipts should arise in the next two years. The first call on the receipts is to repay the investment in these initiatives. The CIP will progress on cash neutral basis with minimal funding whereby future schemes will be financed from capital receipts or revenue savings from completed projects.
32. There is also a substantial programme of remedial works in schools. A small proportion of this can be met by specific grants from the Department for Education (DfE) but the majority of works will require either significantly more grant from the DfE and/or alternative financing.

## Developing the Local Economy and Infrastructure

33. Despite the downturn in the property market, the Council will be presented with opportunities to acquire strategic land sites which will help the city recover as the economic upturn gathers pace or provide sites for housing development. Investing in the city's people is also a key priority. In 2012-13 the Council acquired land to facilitate the construction of the University Technology College in the city centre and is supporting a second facility on the site of the former Don Valley Stadium where building has commenced in 2015-16. This is not part of the Council's programme being directly funded by the Education Funding Agency.
34. The Council has led in the redevelopment of the former Don Valley Stadium site in Attercliffe built around a theme of education, sports and well-being to complement the existing sports facilities in that area such as the English Institute of Sport and Sheffield Arena. The site already has a through school constructed by the Council in 2015-16 and will be joined by the City's second University Technical College in 2016-17.
35. There are further plans to include other private sector led developments including an Advanced Well Being Research Centre led by Sheffield Hallam University and Toshiba. The total site investment will be around $£ 60 \mathrm{~m}$ of which just over half will be from the private sector. The Council has acted as a catalyst investing $£ 25 \mathrm{~m}$ of its own or grant funding in the remediation of the site, construction of the school and provision of the public realm.
36. The Capital programme funding strategy needs to be flexible enough to respond to such opportunities.

## The Consequences for funding the Capital Programme

37. The impact of the national expenditure reductions, the uncertainties of the weakened property market and the need to manage the risks and contain the pressures within the non-housing programme combine such that the authority becomes increasingly reliant on capital receipts. Looking beyond this source, there are opportunities within the capital programme and new funding streams which have been combined to create funding pools such as the Local Growth Fund. Other initiatives such as the Tax Increment Financing Scheme (TIF) are now in operation and the Community Infrastructure Levy (CIL) has been enacted from July 2015. These sources are discussed more fully at paragraph 99.

## The Capital Resource Pool (CRP)

38. Historically the Capital Resource Pool (CRP) has been used to fund investment needs not met by Government funding, which is principally targeted at housing, schools and roads. The CRP is therefore used to improve the authority's building estate, deal with backlog maintenance demands and unplanned failures of structures or other property losses caused by natural disasters such as the floods in 2007. The authority needs to retain a prudent level of reserve to cover such risks.
39. CRP is also a key resource for funding those projects which are not supported by specific central government grants for homes, schools or roads. It can also be used to demolish empty properties to redevelop land for sale. This can bring benefits to the Revenue Budget by reducing the costs of safeguarding vacant property as well as replenishing the CRP.
40. The success of the Asset Enhancement programme is key to replenishing this reservoir of funding.
41. Appendix 4 discusses the position on the CRP in further detail but the key point to note is that this report, as for the past two years, recommends that no schemes funded from this source be approved beyond one year (2016-17) because of the uncertainty around future capital receipts.

## THE CAPITAL PROGRAMME 2015-22

42. The capital programme over the 5 years $2015-20$ shows a broadly balanced position with proposed expenditure totalling $£ 819 \mathrm{~m}$ as per Appendix 1.
43. Wherever possible, attempts are made to match the timing of the receipt of resources and the incurrence of expenditure to protect the Council's cash flow position. Where the levels of expenditure are significant, then individual management arrangements are put in place to mitigate the impact as far as possible. These are overseen by the Director of Finance, in conjunction with the respective Head of Service.
44. The funding of the programme comes from a diverse range of resources, such as government grants, other grants and contributions from other public bodies or third parties, capital receipts, prudential borrowing and revenue contributions to capital. The majority falls within either prudential borrowing or contributions from the revenue account to the capital programme, which together represents £585.2m (72 \%) of the overall programme value.
45. The 2015-20 programme was set on the $6^{\text {th }}$ March 2014 and at the time totalled $£ 232.7 \mathrm{~m}$ for 2015-16. This has been revised as additional resources have been secured and applied to new schemes, together with the net effect of the 2014/15 Outturn slippage and actions taken below, resulting in a revised current approved programme for $2015 / 16$ of $£ 269.5 \mathrm{~m}$ as per appendix 1 .

## Slippage within the Capital Programme

46. For the last five years there has always been an underspend against the approved capital programme. Subject to Cabinet approval, funds are rolled forward into the next year in order to complete projects. Slippage reflects delays in physical progress of a project and in most cases the work is delivered in the next financial year. The risk of slippage is present in all capital programmes and has been experienced in previous years.
47. However, the current reporting system has provided greater transparency and identified instances where money appears to be repeatedly carried forward from earlier years. This allows members to test if the funding is really needed and could be reallocated to other priorities. It also shows the delivery performance on the capital programme.
48. Considerable work was undertaken in 2014-15 to identify the cause of slippage and improve capital delivery. This work compared Sheffield's approach to that of other organisations with significant capital programmes and concluded that
project management needed to be strengthened and that delivery plans need independent scrutiny.
49. During 2015-16 the Council introduced a number of "gateways" at which the validity of the project is tested led by the Priority Programme Boards and the Capital Programme Group. These include:

- Approval of a mandate to ensure that all projects are linked to the Council's priorities so scarce resource is not wasted on irrelevant projects;
- Review of an Outline business case which will set out the benefits and delivery options for the project. The Priority Boards will test if the proposal is value for money;
- Review of an initial business case once the preferred option has been selected. The Council's Capital Delivery Service and Commercial Services function will advise on the proposed project plan and procurement route;

50. These changes have addressed a number of weaknesses in the programme including:

- the need for an independent review and challenge of project timelines which tend to be optimistic and do not allow sufficient time for key procedures such as approval, procurement and consultation with no contingency if things go wrong;
- Submitting investment bids before the whole project has been scoped in order to obtain capital funding; and
- Weak project governance with inadequate supervision of project managers by project and programme boards. In some cases the supervising group is managing the project.

51. The value of net slippage approved to date totals $£ 31.7 \mathrm{~m}$. A breakdown of this by Programme is listed in the table below.

| Portfolio | Slippage | Accelerated <br> Spend <br> $(\mathbf{£ m})$ | Net Slippage <br> $\mathbf{( £ m )}$ | $\mathbf{2 0 1 4 / 1 5}$ <br> Comparable <br> Figure [1] |
| :--- | :---: | :---: | :---: | :---: |
| Housing | 17.4 | -1.9 | 15.5 | 10.8 |
| Other Place | 9.4 | 0.0 | 9.4 | 2.7 |
| Resources | 0.5 | 0.0 | 0.5 | 4.1 |
| Highways | 1.0 | 0.0 | 1.0 | 0.0 |
| Communities | 0.0 | 0.0 | 0.0 | 0.0 |
| CYPF | 5.3 | 0.0 | 5.3 | 6.0 |
| TOTAL | $\mathbf{3 3 . 6}$ | $\mathbf{- 1 . 9}$ | $\mathbf{3 1 . 7}$ | $\mathbf{2 3 . 6}$ |
| [1] Represents the level of slippage approved at the equivalent period last year. |  |  |  |  |

Although the value is higher than last year this does represent a lower proportion of a much bigger programme.

## KEY ELEMENTS of the CAPITAL PROGRAMME

52. The overall Capital programme position for the 5 years from2015/16-2021/22, amounts to $£ 819 \mathrm{~m}$. Although the programme is made up of numerous capital projects the majority of its value falls within the Housing programme $(482.7 \mathrm{~m})$, which represents $59 \%$ of the total programme.

| 2016/17 Approved Programme |  |
| :--- | :---: |
| Annual Profile |  |
|  | $\mathbf{£ m}$ |
| $2015 / 16$ | 269.5 |
| $2016 / 17$ | 195.2 |
| $2017 / 18$ | 147.1 |
| $2018 / 19$ | 77.6 |
| Beyond 2018/19 | 129.8 |
|  | 819.2 |

53. When represented graphically the peak of the programme is in 2015-16. As discussed at paragraph 14, it is expected that further projects will come forward for approval and add to the programme in later years.

54. The Housing programme becomes the single largest element (59\%) of the Capital Programme with significant amounts being invested in roads, regeneration, schools and leisure facilities.


| CAPITAL PROGRAMME |  |  |
| :--- | :---: | :---: |
| 2015/16 to 2021/22 |  |  |
|  | $\mathbf{f m}$ | $\%$ |
| Schools | 78.3 | $10 \%$ |
| Housing | 482.7 | $59 \%$ |
| Streets Ahead | 95.7 | $12 \%$ |
| Transport \& Highways | 21.5 | $3 \%$ |
| Regeneration | 38.6 | $11 \%$ |
| Sport \& Leisure | 11.7 | $5 \%$ |
| Other |  |  |
|  | $\mathbf{8 1 9 . 2}$ | $100 \%$ |
| Overall Total |  |  |

Comments on the main elements are shown below. Further detail can be found in Appendices 6 to 8.

## School Places and Capital Maintenance Programme for Schools

55. The need to meet the demand for additional school places created by an expanding population is a priority for the council. Recently new schools in the Waterthorpe and Skinnerthorpe areas will produce new places in areas with increasing pupil numbers. This capacity will be augmented by the opening of the new Through School in Attercliffe on the site of the former Don Valley Stadium. The Council will design and procure the new schools, which will be run as academies under government rules. An external sponsor will then maintain them. Investment in additional school places will continue into 2016/17 and officers are preparing a report for Cabinet on recent school places consultation. This will shape a revised capital programme for schools which will run to the end of the decade and beyond.
56. Capital investment in maintaining the primary estate (including primary schools) utilises the approximately $£ 4 \mathrm{~m}$ annual grant from the DfE together with the Devolved Formula Grant from the schools themselves (£1.3m annually). Good prioritisation utilising our asset management plans means that the Council can target resources at the most needy schools throughout the city. This includes the ability to combine programmes at schools where it produces better value for money. The critical programmes to follow on after BSF are, heating and electrical, fire risk assessment measures, structural, roofs, windows and mobile replacements.

## Housing Programme

The proposed programme is aligned to the three main themes in the Council's Housing Strategy. The programme is summarised below and described in detail in Appendix 6.
57. Increasing the Supply of New Homes in the City (£82.5) through supporting the Sheffield Housing Company and other registered homes providers to build new properties. New Homes Bonus Fund money will be used to clear undeveloped sites to prime construction work. For the first time in many years the Council will build its own houses putting substantial funds from the HRA and Affordable Housing payments from developers.
58. Making the best use of the City’s existing housing stock (£291.8M) by continuing to renovate and refurbish the Council's housing stock. The Decent Homes Programme completed in 2013-14 having invested over $£ 700 \mathrm{~m}$ into improving homes. Going forward, funding has been identified within the Housing Revenue Account to maintain the standards reached today. Money will also be invested in heating and insulation schemes improving the energy efficiency of homes reducing fuel costs and meeting the Council's environmental objectives.
59. Helping Younger, Older and Vulnerable people live independently (£23.6m) through the provision of grants to help adapt private sector houses to their needs as well as adapting the Council's own stock.

## Other Projects and Programmes

60. Regeneration ( $£ 90.6 \mathrm{~m}$ ) is a key programme and objective within the Place portfolio. These works are seen as essential to promote economic growth and jobs which will increase footfall and spending in the city. More businesses, less vacant office and shop space should also increase the Council's business rate income which will help offset the loss of central government funding. Most of the money ( $£ 58.8 \mathrm{~m}$ ) is allocated to the New Development District in the city centre which will incorporate the Sheffield Retail Quarter. $£ 10.3 \mathrm{~m}$ is being invested into Public Realm projects to improve the image of the city thereby attracting new and retaining existing activity. Over $£ 6 \mathrm{~m}$ will improve the area around Sheffield University and is funded by SCRIF and the University. A further $£ 4 \mathrm{~m}$ has been invested in the West Bar to Castlegate axis through the demolition of the former Castle Market and removal of 500 m of redundant highway along West Bar replacing it with landscaped verge (the Grey-to-Green project).
61. Over £22.3m has been included in the programme to implement the Council’s leisure facilities strategy. This will deliver new centres in the North and South of the city complementing those at Ponds Forge in the city centre. The plans include $£ 7.5 \mathrm{~m}$ to build a new centre in the north of the city at Thorncliffe of which $£ 2.3 \mathrm{~m}$ will come from the Council and the remainder from external funders. The Council has assumed responsibility for the delivery of a $£ 15 \mathrm{~m}$ development replacing the existing facilities at Graves to serve the south of the city. The new sports centres will also include medical evaluation facilities to measure the impact of exercise on health. A further $£ 1.2 \mathrm{~m}$ will be invested in a new venture with the Football Association to transform the quality of both adult and junior pitches across the city with Sheffield being the pilot for the national scheme.
$62 . £ 3.6 \mathrm{~m}$ investment in Office Accommodation to implement modern IT systems and working practices which will reduce the overall floor space requirement and generate Revenue Budget savings. A further $£ 3.6 \mathrm{~m}$ is to be spent to make the long term building estate fit for purpose and compliant with the latest Health \& Safety and accessibility legislation including $£ 2.1 \mathrm{~m}$ to survey the Council’s building estate and make compliant with the latest Fire Safety legislation.
$63 . £ 16.1 \mathrm{~m}$ is included for the feasibility, design and construction of flood defences to protect the Lower Don Valley which should raise business confidence and assist the regeneration of the area. This has increased by $£ 11 \mathrm{~m}$ from the original scheme following the successful bid for additional funds from the Environment Agency who recognised the potential benefits and awarded the additional funds to provide protection against the effects of further climate change.
62. Asset Enhancement Programme. $£ 0.8 \mathrm{~m}$ will be invested in surplus council land to prepare it for development increasing its attractiveness so that it can be sold to generate a future stream of capital receipts to fund the Capital Programme. This programme will also assist other Council priorities such as developing new homes.
65.£1.8m investment in Parks projects including $£ 0.6 \mathrm{~m}$ to build a new education centre in the Botanical Gardens. A further $£ 1.1 \mathrm{~m}$ is to be spent remediating former landfill sites including building a lagoon at the Beighton site to naturally clean the effluent.

## Strategic Priorities

66. Over the past two years the Council has adopted an alternative Revenue Budget compilation strategy considering the total investment across all service delivery portfolios in a particular area of performance (called a strategic outcome) which is linked to the medium-term plan priorities. As stated in the Executive Summary, the current disposition of central government and external funding opportunities result in the capital programme principally supports the Great place to Live and Competitive City outcomes.
67. The graph below shows the allocation of investment by Strategic Priority. Individual projects are listed under each strategic outcome at Appendix 10.

68. Thriving Neighbourhoods and Communities includes not just the Housing Programme but also investment in schools, sports and leisure facilities, parks, fit for purpose transport systems and road safety measures. These works are predominantly undertaken by the Housing and Place Portfolio programmes and are explained in greater detail in Appendices 6 to 8.
69. Successful Young People primarily reflects the investment in schools to give children the opportunity of a good start in life. The School Places Expansion and Maintenance Programmes are the main components of this priority.
70. Strong Economy - Schemes contributing to this priority include the City centre regeneration schemes (Sheffield Retail Quarter) plus some energy efficiency schemes such as the insulation of homes which contributes to the Council's environmental objectives.
71. Health and Well Being outcome will see investment in information systems and ICT equipment to improve customer service and reduce operating costs, plus

Housing programme schemes that help people to live independent lives in their own homes.
72. Infrastructure comprises mainly schemes associated with essential building works to extend the life of, improve or rationalise the Council's building estate e.g. the Office Accommodation Efficiency Strategy, Asset Enhancement and Community Investment Plan. Investments are made to make Revenue Budget savings.
73. Tackling Poverty and Increasing Social Justice - £3.9m scheme to improve the local district heating system including the installation of meters in individual dwellings to give people the opportunity to control their energy usage and cost.
74. Safe and Secure Communities investment will provide local facilities like resource centres to develop more sustainable and cohesive communities.

## The Programme in 2016-17

75. The year on year change in CYPF, from $£ 33.5 \mathrm{~m}$ in 2014-15 to $£ 29.3 \mathrm{~m}$ in 201516. This is quite a small drop considering 2015-16 included $£ 7.7 \mathrm{~m}$ for the construction of Don Valley School in Attercliffe. It shows the scale of the capacity expansion projects in the city. A number of expansion projects including a new school for Tinsley, Gleadless and Hallam are planned to complete.
76. Aside from schools, the portfolio plans to spend $£ 0.5 \mathrm{~m}$ to complete a $£ 0.9 \mathrm{~m}$ of accommodation improvements at Thornbridge Outdoor Centre making it accessible to all children and $£ 0.5 \mathrm{~m}$ of grants to improve the secure accommodation unit at Aldine House.
77. Housing programme increases by $£ 23.1 \mathrm{~m}(28 \%)$ from $£ 81.4$ to $£ 104.6 \mathrm{~m}$. There will be significant investment in increasing the Council's housing stock through new build and acquiring suitable properties on the market. The existing stock will also receive substantial investment funded from the Housing Revenue Account with $£ 28.8 \mathrm{~m}$ going into replacing roofs and a further $£ 10.8 \mathrm{~m}$ for replacement heating systems.
78. The Place portfolio programme decreases from £99.1m to £28.8 with the majority of the change ( 44.3 m ) due to the completion of the first phase of the Sheffield Retail Quarter regeneration work and the new leisure centres at Thorncliffe and Graves. Projects approved fir 2016/17 include Public realm improvements around the Sheffield University campus ( $£ 4.9 \mathrm{~m}$ ) and the next phase of the SRQ Including the demolition of buildings and enabling works ( $£ 7.2 \mathrm{~m}$ ). $£ 10 \mathrm{~m}$ will be spent on Flood defence works in the lower Don Valley as that scheme moves towards completion/

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79. Highways programme decrease from $£ 17 \mathrm{~m}$ to $£ 3.9 \mathrm{~m}$ as the Bus Rapid Transit North scheme will be substantially complete. The Council has secured funding to improve bus routes through the Better Buses Fund and the 2016-17Local transport. The programme is being developed and will be added to the budget as schemes are approved by Cabinet.
80. The Resources portfolio programme will fall from $£ 7.6 \mathrm{~m}$ in $2015-16$ to $£ 1.4 \mathrm{~m}$ in 2016-17 as the Office Accommodation Efficiency programme has completed. This scheme has reduced the Council's revenue budgets property costs, preserving more money for frontline services.
81. The Communities portfolio programme is forecast to be unchanged at $£ 0.3 \mathrm{~m}$. The investment in 2016-17 will be in providing better insulation to homes.

## SOURCES OF PROGRAMME FUNDING

82. The programme details at scheme level, both the proposed expenditure and expected funding on an annual basis. The funding of the programme comes from a diverse range of resources and Appendix 2 gives a breakdown of how the overall Capital Programme is currently funded.
83. The majority of the programme is funded via revenue contributions to capital mainly from the Housing Revenue Account, which amount to $£ 381.7 \mathrm{~m}$ (43\%). Grants fund $18 \%$ of the programme, prudential borrowing funds $21 \%$ and capital receipts represent a further $7 \%$ and it is this element of funding that is the most uncertain. Any projects in the Capital Programme funded by capital receipts can only be undertaken if the receipts are realised.

84. Grants funding is mainly used for the schools capital programmes and highways.
85. Prudential borrowing is used where no external funding is available and to fund schemes which will generate a Revenue Budget saving which then repays the principal and interest. The council can often borrow funds cheaper than its commercial sector partners because of its perceived higher credit rating. It makes sense therefore to inject such capital where there is a potential economic benefit.

## Capital Receipts Funding

86. The receipts from the sale of surplus assets are used to fund a Corporate Resource Pool (CRP) which allows Members at their discretion to undertake projects for which there is no external funding. It is also used by the authority as a strategic reserve to cover to emergencies such as the total loss of a key piece of infrastructure e.g. as occurred in the 2007 Floods. As external funding sources are reduced because of austerity cut backs, the CRP assumes an even greater significance in funding the Capital Programme.
87. Appendix 4 reviews the potential receipts and demands on the CRP over the next five years in order to form a view on the level of commitment which can be prudently made.
88. Whilst the Asset Enhancement and Community Investment programmes should deliver a steady stream of surplus properties, the uncertainty in the market suggests that the receipts may not be realised within five years. Moreover, the receipts from the CIP will be re-invested in the programme so that it does not require specific support from the Council.
89. Given the need to maintain a prudent level of reserve to mitigate infrastructure failures, grant claw back, or project overspends, the conclusion is that there is insufficient confidence to be able to recommend to Members that any CRP funded projects are approved beyond 2016-17.

## Other forms of Funding

## Prudential Borrowing

90. Under the rules of the Prudential Code, the Council has the power to finance Capital schemes using Prudential Borrowing (borrowing that does not attract financial support from the Government, which is also known as unsupported borrowing). The principles for entering into such borrowing were approved by Cabinet on 22 September 2004, and generally relates to 'Invest to Save' schemes, including Land Assembly and funding for major capital projects.
91. It remains the Council's view that it's best overall financial interest is served by substituting Prudential Borrowing for Leasing. It is considered that borrowing in lieu of leasing can be undertaken as an element of 'Invest to Save' (where it is considered to be more cost effective over the whole life of the asset when compared to Leasing), and can be contained within an overall annual limit established for such borrowing.
92. Included within the 2016/17 Capital Programme are the following amounts of prudential borrowing for projects funded in whole or part from prudential borrowing:

| Project | Total Project Value <br> £000s |
| :--- | ---: |
| Street Ahead Capital Contribution | 65,153 |
| Housing Schemes | 25,592 |
| New Retail Quarter | 7,251 |
| Graves Leisure | 2,339 |
| Office Accommodation Strategy | 70 |
| BSF | 42 |
| Total | $\mathbf{1 0 0 , 4 4 7}$ |

93. Any amendments to these limits will be approved by Full Council and undertaken in line with the Prudential Code. There are other commitments outside of the capital programme and these are described in the Revenue Budget report.
94. Prudential Borrowing does not receive any government support and therefore if the Council enters into any prudential borrowing then it will incur additional Capital financing costs. Prudential Borrowing will only be entered into where it can be demonstrated that funding is available within the overall Council budget to meet the ongoing borrowing costs.

## New Homes Bonus Fund

95. This fund which has been created out of two government incentive payments for building new homes (the New Homes Bonus) and reducing the number of long term empty properties. Council policy is to make this available for projects which improve the local housing or neighbourhood environment or assist in regeneration. Approval of such projects is given by local elected members following recommendations from Council officers.
96. The fund is being used to provide infrastructure or clear derelict buildings to kick start developments at sites which have been unattractive to developers. Often this improves the neighbourhood through removing opportunities for anti-social behaviour as well meeting the Council's priority of providing new homes.

## Tax Increment Financing (TIF)

97. This initiative was announced in September 2010. The principle is to allow the authority to borrow funds to undertake capital improvements in an area. The money would be repaid from increased tax revenues (i.e. business rates) in the area as land values rise as a result of the capital investment. This scheme has been used successfully in the United States over the last fifty years, often for major transport, infrastructure or regeneration projects.
98. A scheme to develop infrastructure required for the New Development District (also of which the Sheffield Retail Quarter project is part) has been approved by H.M. Treasury. The borrowing will be repaid out of the anticipated additional rates revenue generated by the redevelopment of the city centre. The Council had previously been developing the NDD using a preferred developer but has agreed, by mutual consent, to dissolve the partnership. The Council is currently reviewing options for taking forward this important scheme.

## Community Infrastructure Levy

99. This will supplement the current Section106 (Town \& Country Planning Act 1990) arrangements which fund many of the local neighbourhood facility improvements especially in Parks \& Countryside as well as City Development Division. CIL allows local authorities in England and Wales to raise funds from developers undertaking new building projects in their area. The money can be used to fund a wide range of infrastructure that is needed as a result of development. This includes new or safer road schemes, flood defences, schools, hospitals and other health and social care facilities, park improvements, green spaces and leisure centres.
100. The Council intends to use CIL to develop strategic infrastructure projects such as roads and schools e.g. $£ 2.2 \mathrm{~m}$ will be used in the development of the BRT North link.
101. The Council has developed its rating tariff and introduced the scheme from July 2015. Although at a very early stage of the new regime the current estimates predict annual revenues of $£ 2 \mathrm{~m}-£ 3 \mathrm{~m}$ p.a. depending on the pace of development.

## RECOMMENDATIONS

102. It is recommended that Members note the specific projects included in the years 2016-17 to 2021-22 programmes at Appendix 9. Block allocations are included within the programme for noting at this stage and detailed proposals will
be brought back for separate Member approval as part of the monthly monitoring procedures.
103. Note the proposed Capital Programme for the 5 years to $2021-22$ as per Appendix 9.
104. Approve the Corporate Resource Pool policy outlined in Appendix 4 such that the commitment from the CRP is limited to one year and no CRP supported schemes are approved beyond 2016-17 unless explicitly stated. Further reports will be brought to Members as part of the monthly approval process should the receipts position improve.

## Finance

February 2016

| SHEFFIED CITY COUNCIL <br> CAPITAL PROGRAMME |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PORTFOLIO / SERVICE | 2015/16 |  | 2016/17 |  | 2017/18 |  | 2018/19 |  | Future |  | Total |  |
|  | £k | \% | £k | \% | £k | \% | £k | \% | £k | \% | £k | \% |
| Children Young People \& Families (CYPF) consisting of: <br> Schools Programme Other | $\begin{array}{r} 32,793 \\ 702 \\ \hline \end{array}$ | 12 0 | 28,437 892 | 15 0 | 16,418 0 | 11 0 | 363 0 | 0 0 | 330 0 | 0 | $\begin{array}{r}78,341 \\ 1,594 \\ \hline 79\end{array}$ | $\begin{array}{r}10 \\ 0 \\ \hline 10\end{array}$ |
|  | 33,495 | 12 | 29,329 | 15 | 16,418 | 11 | 363 | 0 | 330 | 0 | 79,935 | 10 |
| Communities | 362 | 0 | 315 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 677 | 0 |
| Place consisting of: |  |  |  |  |  |  |  |  |  |  |  |  |
| Highways - Local Transport Plan (LTP) | 12,106 | 4 | 3,750 | 2 | 529 | 0 | 0 | 0 | 0 | 0 | 16,385 | 2 |
| Highways - Other | 4,933 | 2 | 166 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,099 | 1 |
| City Development | 11,166 | 4 | 14,947 | 8 | 1,138 | 1 | 0 | 0 | 0 | 0 | 27,251 | 3 |
| Other Development Services | 65 | 0 | 50 | 0 | 305 | 0 | 0 | 0 | 0 | 0 | 420 | 0 |
| Capital \& Major Projects | 3,784 | 1 | 644 | 0 | 124 | 0 | 0 | 0 | 0 | 0 | 4,552 | 1 |
| Sheffield Retail Quarter | 51,547 | 19 | 7,251 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 58,798 | 7 |
| Culture \& Environment | 32,491 | 12 | 5,931 | 3 | 218 | 0 | 0 | 0 | 0 | 0 | 38,640 | 5 |
| Creative Sheffield | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 116,092 | 43 | 32,739 | 17 | 2,314 | 2 | 0 | 0 | 0 | 0 | 151,145 | 18 |
| Housing Programme | 81,419 | 30 | 104,568 | 54 | 89,990 | 61 | 77,289 | 100 | 129,450 | 100 | 482,717 | 59 |
| Resources | 7,603 | 3 | 1,412 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 9,015 | 1 |
| Streets Ahead | 30,574 | 11 | 26,803 | 14 | 38,350 | 26 | 0 | 0 | 0 | 0 | 95,727 | 12 |
| Overall Total | 269,547 | 100 | 195,166 | 100 | 147,073 | 100 | 77,652 | 100 | 129,780 | 100 | 819,218 | 100 |

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## CAPITAL PROGRAMME MONITORING AS AT 30 ${ }^{\text {th }}$ NOVEMBER 2015

## 1. Summary

At the end of November 2015, the end of year position forecasts a variance of $£ 17.4 \mathrm{~m}(6 \%)$ below the approved Capital Programme. Project managers are forecasting to deliver a capital programme of $£ 259.3 \mathrm{~m}$. This is $£ 5 \mathrm{~m}$ lower than forecast last month following Cabinet approval of revised pending profiles whereby $£ 3.3 \mathrm{~m}$ of planned spend for 2015/16 was slipped into future years.

The bulk of the forecast variance is in the Place ( $£ 12 \mathrm{~m}-12 \%$ - below budget) and Housing programmes (£2.6m-3\%).

The Year to date position shows spending to be $£ 15.5 \mathrm{~m}(9 \%)$ below planned spend. This is a $£ 17 \mathrm{~m}$ change from last month caused by the re-profiling of the Council housing replacement roofing programme which had previously shown expenditure to be ahead of budget and the SRQ now being behind rather than in front of profiled spend.

The chart at paragraph 6 compares the Approved Budget, Outturn Forecast and Year to date spend. The increase from the Approved Budget at Council of $£ 232 \mathrm{~m}$ to the current level is due to the slippage rolled forward from 14/15.

The forecast line shows a reduction of some $£ 20 \mathrm{~m}$ over the year since Month 2 forecasts in May. The budget has reduced too but at a slower rate indicating that managers are still submitting slippage requests to catch up with the revised forecasts. Looking at spend rates to date, allowing for an increase in accruals at year end and assuming the major (Top 20) projects hit their forecasts, an Outturn close to or very probably below $£ 250 \mathrm{~m}$ is the more likely scenario.

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Financials 2015-16

| Portfolio | Spend to Date | Budget to Date | Variance to Date | Full Year <br> Forecast | Full Year Budget | Full Year <br> Variance | Change on Last Mth Bud | Change on Last Forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 |
| CYPF | 23,811 | 26,006 | -2,196 | 33,469 | 35,556 | -2,087 | -1,408 | -1,408 |
| Place | 51,962 | 61,611 | -9,649 | 87,211 | 99,237 | -12,026 | -633 | -3,893 |
| Housing | 45,430 | 46,872 | -1,443 | 81,941 | 84,573 | -2,632 | 795 | 795 |
| Highways | 9,771 | 10,611 | -840 | 17,855 | 17,559 | 296 | -158 | 67 |
| Communities | 300 | 295 | 5 | 380 | 352 | 28 | 11 | 11 |
| Resources | 1,866 | 3,263 | -1,398 | 7,873 | 8,825 | -952 | -832 | -611 |
| Corporate | 20,383 | 20,383 | - | 30,574 | 30,574 |  | - |  |
| Grand Total | 153,522 | 169,042 | -15,520 | 259,304 | 276,677 | -17,373 | -2,226 | -5,040 |

2. Forecast trends


## 3. Capital Programme

|  | 2015-16 2016-17 |  | Future | Total |
| :---: | :---: | :---: | :---: | :---: |
|  | £m | £m | £m | £m |
| Month 7 Approved Budget | 279.7 | 195.5 | 315.4 | 790.6 |
| Additions | 0.0 | 0.0 | 0.0 | 0.0 |
| Variations | 0.2 | 0.0 | 0.0 | 0.2 |
| Slippage \& Acceleration | -3.3 | 3.3 | 0.0 | 0.0 |
| Month 8 Approved Budget | 276.6 | 198.8 | 315.4 | 790.8 |

The revised programme shows a small net increase of $£ 0.2 \mathrm{~m}$.

Finance
November 2015

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## Appendix 4

## CAPITAL PROGRAMME: CORPORATE RESOURCE POOL

## Overview

1. The Council's Corporate Resource Pool (CRP) provides a flexible capital resource pool to address key Member and Corporate capital priorities. Funding comes mainly from capital receipts arising from the sale of Council land and buildings plus other unrestricted capital income. The national programme of expenditure reductions has increased the importance of this facility as central government support has decreased.
2. In recent years officers have recommended that Members approve capital expenditure commitments for no more than one year in advance because the weak property market, and consequent low levels of capital receipts, put considerable constraints on the CRP creating a net reduction in the level of the pool year-on-year. Prior year commitments exceed the current annual level of receipts leading to a year-on-year reduction of the value of the reserve. Previously, CRP allocations had been set for three years forward to enable services to plan capital investment on a medium term basis.
3. Capital Programme Group (CPG) has reviewed the current position and recommends retaining the current policy in the face of the:

- declining level of the CRP;
- irregular flow of receipts from the disposals programme;
- need to maintain the Council's infrastructure and provide for other capital contingencies such as structural failures or uninsured losses caused by natural disasters such as the 2007 floods.

4. The CRP is used to address funding issues that are not covered by mainstream capital resources. There is still central government funding for some types of capital projects and there are sources of external funding through grants e.g.

- Department of Education funding for educational buildings through Capital Maintenance or Basic Needs Provision;
- Department of Health funding for social care;
- Department of Transport funding for transport infrastructure through Local Transport Plan (LTP), Better Buses Funding initiative or The Local Sustainable Transport Fund; and
- The Housing Revenue Account (HRA) which funds a substantial part of the housing programme and already accounts for almost $59 \%$ of the current capital programme.


## Investment Rules for use of the Capital Resource Pool

5. Capital Programme Group has developed a series of principles to test the eligibility for CRP support for projects and these are set out below:

- The project has no other available funding sources i.e. not from central government, internal investment funds e.g. HRA, or other grant funding bodies; and
- is in line with corporate priorities; and
- the project is necessary to make an asset compliant with legislation; or
- the project has a robust business case which delivers financial savings or significant improvements in performance; or
- is a strategic project which requires cash flow support until a funding package can be arranged. Funding for this type of project will be on an exceptional basis taking into account the current level of unallocated cash within the CRP. The project must be viable and capable of repaying the CRP within a reasonable time, for example, by generating asset sales. If the project does not proceed, any abortive project costs would have to be financed from the sponsoring portfolio's Revenue Budget.


## Key Issues for the CRP

6. In managing the CRP, the Council faces a number of key issues in respect of the demands placed upon the CRP and the likely level of future receipts:

- Declining level of Central government support as the period of austerity continues which may require the authority to use its own resources to fund essential infrastructure
- The need to maintain sufficient funds to match, at short notice, those available from external funders like the European Union, Heritage Lottery Fund, Sport England etc. in order to lever in funding to replace that lost from Central Government.


## The Strategy for Managing the CRP

7. The funding of the capital programme is managed by the Capital Programme Group (CPG) comprising senior officers from the Council's services. It makes recommendations to Members through the monthly Finance Budget Monitoring report.
8. Services are asked to propose projects which might use CRP funding. CPG then reviews those projects against criteria such as the economic social benefit of the project, the opportunity to use the CRP as "match" investment to win additional external funding, and ease of delivering the project and its risk profile.
9. Following this financial planning exercise, CPG will make recommendations to Members about those projects which offer best value and the extent and speed to which they can be funded. Those projects will then be developed and come forward for approval as part of the Council's capital approval process.
10. The rate of approvals can be regulated so that funds are released to projects as capital receipts come in.

## Demands on the CRP

11. In the exercise referred to above at paragraph 8, the requests from services for CRP funding totalled just over $£ 67 \mathrm{~m}$ over the next five years. Given the existing level of CRP funded commitments and the outlook on receipts, CPG recommends allocating a further $£ 6.6 \mathrm{~m}$ to future projects.
12. This allocation is used for financial planning purposes only and Members are not required to approve any of the projected schemes outside the Capital Approval process.

## Receipts

13. The next three years should see a considerable inflow of capital receipts as the Council's Asset Enhancement and Accommodation Efficiency programmes are completed. Many of these sales will deliver receipts worth over £2.5m per site. The precise timing of these receipts is difficult to predict being influenced by local market and national macro-economic conditions. This uncertainty is on top of the inherent risk in all property sales of buyers pulling out, procedural difficulties, ground contamination, searches etc. Further reports will be prepared for members as negotiations proceed and transactions are completed.
14. The final value realised will also depend on the application of the Council's Affordable Housing policy. Experience to date has shown that this can lead to a significant reduction in the forecast receipt.

## Risks in the Programme

15. Most of the specific risks arise from former capital schemes including:

- Uncompleted land transactions on the Inner Relief Road;
- Unrealised land receipts on transactions related to regenerating the Manor estate;
- Uncertainty over realising the projected receipts from the asset enhancement and Accommodation Efficiency Strategy which are
dependent on a sustained economic recovery in the property market; and
- Potential delayed development of Broad Street development which will fund a small part of the new Indoor Market cost.

16. Moreover there is a general risk of any approved project within the programme overspending. Given the pressures on the Revenue Budget, the CRP will be the last resort for covering overspends.
17. There are also a number of legacy issues relating to European funded projects where the Council has been adjudged to be non-compliant with grant conditions and suffered clawback.

## Conclusion on the Funding of the CRP

18. Recognising the uncertainty over the future stream of capital receipts, officers believe there is no argument to recommend to Members that the current policy of approving CRP funds for the capital programme only 12 months ahead is changed.
19. There is some improvement in the property market which should start to move sites but the rate and scope of asset realisation is likely to be determined more by the Council's own policies and performance.

## GLOSSARY OF TERMS and ABBREVIATIONS

| Term | Name | Description |
| :--- | :--- | :--- |
| BBAF | Better Buses <br> Area Fund | A fund to support the development of an improved bus <br> service network which replaced the Bus Services <br> Operators Grant (BSOG). |
| BB2 | Better Buses <br> Fund 2 | The follow on programme to BBAF <br> Business <br> District |
| BID | Bus Rapid Transit <br> North | A major project to deliver dedicated road lanes for <br> levy on the rateable values of their properties to fund <br> additional services or developments. |
| BRT between Sheffield and Rotherham. |  |  |
| North | Community <br> Infrastructure <br> Levy | A levy on new development. The purpose of the CIL is <br> to contribute to the cost of infrastructure (roads, <br> schools etc.) needed to support commercial and <br> residential development. |
| CIL | Clawback <br> Brath |  |
| ERDF | European <br> Regional <br> Development <br> Council is adjudged to have broken the terms of the <br> grant agreement either by not delivering the outputs to <br> the promised volume or timescale, or failing to act in <br> the way required by the agreement. The Council <br> receives less money than it planned and must make <br> good the shortfall form its own resources. |  |
| The management group within the Council which |  |  |
| develops and recommends to Cabinet the Capital |  |  |
| Strategy for the Authority. |  |  |


|  | Fund |  |
| :---: | :---: | :---: |
| HRA | Housing Revenue Account | The specific Council fund where costs and income associated with the provision of council housing are collected. The fund provides a substantial contribution to the refurbishment of council owned properties. |
| LEP | Local Enterprise Partnership | A body comprising Local Authority and local business representatives which allocate capital funds to major economic and infrastructure projects. |
| LSTF | Local Sustainable Transport Fund | Introduced by Government to promote sustainable transport interventions that support economic growth whilst reducing carbon emissions. |
| LTP | Local Transport Plan | The capital programme to develop and improve transport links across the county. Funded from central government grant. |
| NDD | New Development District | An area in the City Centre designated for regeneration through the construction of offices. |
| NRQ | New Retail Quarter | The area of the City Centre designated for a revitalised retail officer |
| SCR | Sheffield City Region | A combination of local authorities (Barnsley, Bassetlaw, Bolsover, Chesterfield, Derbyshire Dales, Doncaster, North East Derbyshire, Rotherham and Sheffield) which jointly develop strategic infrastructure projects and economic policy within their combined geographic boundaries. |
| SCRIF | Sheffield City Region Investment Fund | Devolved funding from central government to be used to create key infrastructure for e.g. transport to promote and assist economic growth. |
| SRQ | Sheffield Retail Quarter | The programme to redevelop the retail offer in the city centre |
| SYITA | South Yorkshire Integrated Transport Authority | Established in 2009 to take the lead in developing transport policy across the county. |
| SYPTE | South Yorkshire <br> Passenger <br> Transport Executive | The organisation that takes the lead to develop the region's transport network and operates some transport facilities. |
| TIF | Tax Increment Financing | A scheme by which local authorities are given powers to borrow money to finance large scale infrastructure projects. The interest charge and borrowed sum are repaid using the additional local taxes created by the increased economic activity. |


|  |  |  |
| :--- | :--- | :--- |
| UTC | University <br> Technical College | Academies for $14-19$ year olds offering vocational <br> training and education. |

## The Housing Investment Programme 2016/17-2020/2021

## 1 Background

This report sets out the Council's proposed investment in homes and neighbourhoods across the city. This investment plays an important role in contributing towards the delivery of the Council's Corporate Plan priorities.

The investment within this report represents Housing and Neighbourhoods activity within the city and is complemented by other investment and delivery activity.

The Housing Investment Programme helps to underpin and deliver some specific elements contained within the Council's 10 year Housing Strategy and other related strategies. This establishes three key objectives for housing in the City over the period 2013-23. These are:-

- Increase the supply of new homes in the city;
- Make best use of the city's existing stock;
- Help younger, older and vulnerable people to live independently.

The activities contained within the appendices follow this format in order to clearly set out how the Housing Investment Programme is contributing towards the achievement of these objectives. As noted above, there are other investment activities that are being delivered both by the Council and by other partners that will deliver additional outcomes. Some of these sit outside the scope of this report.

The proposed 2016/17 Housing Investment Programme totals £101.184m. The majority of this investment ( $£ 95.414 \mathrm{~m}$ ) will be invested in existing and new council housing, as part of the self-financing Housing Revenue Account (HRA) Business Plan 2016-17. This includes a commitment to deliver 1,000 new council homes through new build and acquisition by 2019/20.

## Table 1 Split of Investment

The remaining $£ 5.770 \mathrm{~m}$ will be invested in non-HRA activity, as detailed within this report this is for private sector housing. The non-HRA activity remains at a level which is small by comparison to the overall programme. A priority continues to be exploring alternative options for funding or service delivery within the non-HRA areas.



Increasing the number of homes in the city is critical to achieving economic growth.
The Strategic Housing Market Assessment identified that Sheffield requires between 1,975 and 2,425 new homes per year. Over the last year a considerable amount of work has taken place to review land available in the city (public and private ownership), to enable us to understand the potential number of homes that can be built for Sheffield. As part of the work to explore how we can support house building in the city a number of initiatives have been implemented.

A Housing Growth Board has been established to ensure a co-ordinated approach to housing delivery across Council Services.

A Key Account Management approach is being developed to bring together all services contributing to the delivery of new homes. A growth manager will lead this multi-disciplinary team, including housing officers, surveyors, planners and lawyers to focus on driving forward our priority areas.

Enabling more homes to be built requires us to provide a wider choice of land to developers. The council is currently looking at infrastructure requirements and developing a list of priorities for the city. Evidence shows us that viability can be a considerable barrier to building on brownfield land particularly in marginal housing markets and the council will be considering how best to target future resources to unlock housing delivery at the scale that the city requires.

Sheffield City Region, (SCR), has been established as the vehicle to develop a regional strategic growth plan and make the best use of resources available to support delivery. As part of this conversation with Government we are keen to establish a devolved housing fund which can be used more flexibly than current
funding structures. A detailed set of propositions have been presented to Government by SCR and a decision is expected shortly.

## 2 Review of what has been achieved in 2015/16

## Increase the supply of new homes in the city

## Non HRA activity

- 137 properties have been completed at Park Hill by March 2016, a combination of 17 social rent, and 120 sale and private rent.
- Improvements at 3 district/local centres at Spital Hill, Darnall and Attercliffe. Work started on site in November 2014 to carry out shop front improvements to Spital Hill this scheme completed in June 2015.
- In Attercliffe, the Town Team which the Council helped set up, continues to meet and plan for the centre. Plans are in place for information boards to be placed strategically round the centre giving information about the businesses and also heritage. These will be installed in Spring 2016.
- Manor Top has not as yet had improvements as this District Centre will be subject to a far wider plan of which Centres work will be part. A programme mandate has been approved by Great Place to Live Programme Board to ensure a co-ordinated approach to deliver major transformation.
- Registered Providers delivered 121 new affordable homes in the city.
- The Council has been named as the only authority in the region to have been awarded "Vanguard" status for the Right to Build pilot scheme .The Council has identified a list of 20 small, medium and large sites which are potentially suitable for custom build development. These have the potential to deliver over 200 new homes, 11 of these sites have already been marketed including Whitehouse Lane and Beighton Road. Sheffield Housing Company is nearing completion on the 293 homes to be built in Phase 1 with 246 completed by November 2015.
- The development at Norfolk Park will build 104 homes and the Parson Cross development 142 homes by 2016. Development of the third site, comprising 47 new homes built on a series of infill plots in Shirecliffe, was completed in 2015.


## HRA activity

- A contractor is on site to deliver 51 new build council houses.
- 41 residents have been rehoused from Arbourthorne Fields, 24 homes have been acquired as part of the Long Term Empty Purchase and Repair Scheme.


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1 general acquisition has been completed and 24 viable acquisitions are being processed.

## HRA and Non HRA activity

- The final 5 households at Park Hill have been rehoused since April 2015.
- 80 long term empties were brought back into use between October 2014 and October 2015.
- Planning permission has been granted for new housing on the former King Ecgbert School site.


## Making the best use of the city's existing housing stock

## HRA Activity

- 3,200 council homes fitted with new efficient central heating systems.
- Continued to deliver the programme to install individually metered communal heating systems to a further 2,600 homes. Annual consumption figures are showing this work is generating an average saving of over $£ 200$ for customers.
- Completed the renewal District Heating Pipework at the Blackberry \& Eleanor schemes.
- Continued to install cavity wall \& loft insulation to any traditionally constructed properties that require work.
- Carried out essential Health \& Safety improvements such as lift maintenance, electrical upgrades and asbestos management.
- The continuation of the programme of fire safety improvements to low rise flats and maisonettes with a further 5,000 homes completed.
- Completed the programme to install fire sprinkler systems to "Ranch" type properties across the city.
- Completed the Area Investment Environmental Programme and a significant amount of door entry work to blocks.
- Installed adaptations to nearly 500 homes to support people to continue to live independently in their home.
- Delivered new Flat roofs to around 1,300 homes.
- Procured 6 Pitched roofing contracts which have delivered around 4,000 new roofs.
- Procured 2 contracts to deliver Communal Area Investment this is due to start in February 2016.
- Procured 3 contracts to deliver a programme of kitchens, bathrooms, windows \& doors these are due to start in February 2016.
- Acquisition and refurbishment of over 120 properties to be transformed into council homes.
- Completion of the demolition at SWaN. The demolition of the 246 " 5 M " type properties at Arbouthorne has begun with around 120 having been completed.


## Helping younger, older and vulnerable people live independently

## Non HRA Activity

- 88 low income home owners assisted to improve their homes. (87 Minor Works Grants and 1 Home Appreciation Loan).
- Exposures to hazards have been removed / reduced in 50 private rented homes. Risks have been reduced by removing hazards or conditions prejudicial to health with improvements to 420 homes
- Reduce the impact on neighbourhoods of empty homes by carrying out enforcement works to repair or improving the appearance of 30 empty homes.
- Brought 11 long term empty homes back in to use by taking enforcement action or using the threat of enforcement action.


## HRA and Non HRA Activity

- 861 homes both in the council and private sector received adaptations to enable people to remain in their homes, (396 Disabled Facility Grants and Public Sector 465 Adaptations).


## 3 The key targets for 2016/17

Increase the supply of new homes in the city
£28.804m

## Non HRA Activity

- Shop Front Improvement Scheme on London Road for up to 130 properties. Development work ongoing and planned to start on site March 16.
- Assist Registered Providers, (RP), partners to deliver 139 new homes as part of the Affordable Homes Guarantees Programme (AHGP).
- Work with RP partners in the city to deliver up to 152 homes as part of the Affordable Homes Programme.
- Continuation of the Sheffield Housing Company developments at Norfolk Park, Parson Cross and Shirecliffe.
- Sheffield Housing Company has designed a further 5 sites that constitute Phase 2. Four of the sites obtained planning approval in May 2015. The fifth site was submitted in December 2015. This work will result in a doubling of the development activity by 2016.


## HRA Activity

- Rehouse 25 residents and demolish 113 properties at Arbourthorne Fields Redevelopment Scheme.
- Completion of 51 new council houses.
- Work to start on site on the Manor 8 for the development of 101 new council homes.


## HRA \& Non HRA Activity

- Work is on-going / progressing on the development of the 10 year Housing Delivery Investment Plan.
- Continued development of Park Hill.


## Making the best use of the city's existing housing stock

£72.902m

## HRA Activity

- Installation of over 3,000 new central heating systems in Council homes.
- Complete the programme to install new heat meters.
- Continue to install cavity \& loft insulation to homes that have not had this work completed and procure contracts to start the external wall insulation of nontraditional houses.
- The delivery of over 5,000 pitched roofs and 900 flat roofs.
- Complete the programme of work to install fire safety improvements to low rise flats and maisonettes.
- To further extend the waste recycling provision to blocks of flats
- Deliver Low Rise Communal Area upgrades to over 600 blocks.
- Deliver kitchen, bathroom window \& door upgrades to over 2,000 homes.
- Complete adaptations work at homes where work is identified as being required.
- Continue to carry out essential Health \& Safety works such as lift maintenance, electrical upgrades and asbestos management.
- Develop a programme of electrical works and start the delivery of upgrades.


## Helping younger, older and vulnerable people live independently

## £4.878m

## Non HRA Activity

- Deliver 20 Home Appreciation Loans (HALs) and 75 Minor Work Grants to ensure vulnerable owner occupiers can continue to live safely in their own homes.
- Investigate medical practitioner referrals to improve health outcomes of 50 health vulnerable private sector tenants.
- Make private sector homes safer by taking action including carrying out works in default to deal with category 1 hazards or conditions prejudicial to health in 450 homes.
- Reduce the impact on neighbourhoods of empty homes by carrying out enforcement works to repair or improving the appearance of 30 empty homes.
- Bring 8 long term empty homes back in to use by taking enforcement action or using the threat of enforcement action. This includes CPO action on a case


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per at an average cost of £80k and take over the management of, refurbish, and let 2 empty homes per year at average cost $£ 30 \mathrm{k}$.

## 4 The 2016/17 Housing Investment Programme

In total the council expects to invest $£ 104.568$ m, (including slippage), through this programme in 2015/16 as set out in Appendix 6b and 6c. The source of these funds is set out in Appendix 6a. This sum will increase as some projects will carry over both funds and work commitments from 2015/16 into 2016/17; the level of slippage is currently forecast to be in the region of $£ 3.384 \mathrm{~m}$.

Investment has been prioritised in line with the three key objectives outlined below (Table 3):

Increase the supply of new homes in the city,
£28.804m
Making the best use of the city's existing housing stock,
£67.502m
Helping younger, older and vulnerable people live independently.
£ 4.878 m
TOTAL
£101.184m
Table 3: Three Key Objectives


As set out in previous year's Housing Investment Programme Cabinet Report, there has been a significant reduction in the funding available for regeneration and private sector housing interventions.

This limits the scope of activities that the council can undertake and has required a change in the way the council operates, to see greater emphasis on working closely with our partners to influence their investment decisions and deliver change and investment. We are also utilising New Homes Bonus to deliver regeneration outcomes and to increase housing growth.

## 5 Increase the supply of new homes in the city $£ 28.804 \mathrm{~m}$

## Housing regeneration and housing supply,

The Council is committed to increasing the supply of homes in the city, and has secured resources from a variety of sources to achieve this. The main sources of funding for housing growth is from income from the sale of assets and through HRA "borrowing headroom". Additional funding comes from contributions from Homes \& Communities Agency and New Homes Bonus.

The New Homes Bonus Scheme is now entering its sixth year; by the end of March 2016 the council will have received $£ 23.209 \mathrm{~m}$ of income in the first five years. The scale of the future income expected from this scheme can only be estimated, as it depends on the numbers of new homes built, the number of empty homes in the city and the number of properties demolished, and, above all, Government policy.

On $25^{\text {th }}$ November 2015 the Comprehensive Spending Review and autumn statement set out plans to reform the New Homes Bonus, including means of sharpening the incentive to reward communities for additional homes and reducing the length of payments from 6 years to 4 years. Details of how this reform will affect the New Homes Bonus income assumptions moving forwards are currently being modelled, but it is anticipated that the future income may be significantly reduced.

The council has approved the use of these resources for projects aimed at creating housing, regeneration and economic growth within the city. A strategy has been developed aimed at delivering this growth, bringing long-term vacant homes back into use, supporting wider regeneration to improve the quality of life for residents in our neighbourhoods and encouraging private investment in building new homes.

The schemes which are currently funded or part funded from New Homes Bonus are set out below:-

- Successful Centres Programme
- London Road Shops
- Arbourthorne RAL's
- Norton Aerodrome
- New Build and Affordable Housing

The New Homes Bonus Programme for 2016/17 is $£ 3.720 \mathrm{~m}$; this is broken down by capital of $£ 2.294 \mathrm{~m}$ and revenue of $£ 1.426 \mathrm{~m}$, this report only covers the capital element of $£ 1.259$ m within the Housing Investment Programme the balance of $£ 1.035 \mathrm{~m}$ is delivered outside of Communities.

The "Long Term Empty Purchase and Repair" scheme, which brings long term empty properties back into circulation through the HRA, the level of investment in
acquisition and new build is $£ 25.308 \mathrm{~m}$ of which the HCA contributes $£ 20 \mathrm{k}$ per property and a contribution for staffing and project support of $£ 227 \mathrm{k}$.

## Sheffield Housing Company

Sheffield Housing Company's Phase 1 development comprises of 293 new homes spread across three neighbourhoods are over $50 \%$ complete. The new homes in Parson Cross, Shirecliffe and Norfolk Park are all selling well and Sheffield Housing Company, (SHC), has supported 28 apprentices to date in addition to working with many local businesses as part of their supply chain. Phase 1 is planned to be completed in 2016. By the end of 2015 SHC will have submitted a further 5 planning applications for approximately 480 new homes on 5 more sites across the city. This will be Phase 2 and will see SHC start to develop housing in Manor and Fir Vale during the year.

In 2015/16 the council will continue to support Sheffield Housing Company to deliver homes and maximise its impact on the regeneration and economic growth of the areas of the city in which it operates.

## Investment in new affordable homes

The Homes \& Communities Agency (HCA) has provided funding for new affordable housing through the Affordable Homes Programme (AHP) and the Affordable Homes Guarantees Programme (AHGP).

Local Registered Providers (RPs) secured £7m funding from AHGP 2014/17, which together with RPs' private funding represents approximately $£ 27 \mathrm{~m}$ of investment. 122 homes should be completed through this route by the end of 2015/16 including:

- Regeneration schemes at Burngreave and Darnall.
- Older persons housing at Wisewood.

A further 139 homes should be completed through the AHGP in 2016/17, including:

- Regeneration schemes at Wybourn.
- Older persons housing at Jordanthorpe.

Local RPs also secured approximately $£ 5.5 \mathrm{~m}$ HCA grant funding from the first tranche of the 2015/18 AHP. Some of this funding is likely to be handed back to the HCA before start on site due to reductions in rents making some schemes unviable. However, most schemes are expected to go ahead and up to 152 homes are expected to be completed through the AHP in 2016/17, including:

- Regeneration schemes at Arbourthorne, Hyde Park, Beighton and Manor Park.
- Older persons housing at Shiregreen.

The full implications of the Comprehensive Spending Review have yet to be fully assessed at this point in time.

## Capital for Housing Improvement and Regeneration

The projects below are in the approved capital investment programme:

## HRA Regeneration

$£ 2.655$

- Park Hill, All residents are rehoused and the work is ongoing to ensure that the empty building is secured until the units are redeveloped.
- Arbourthorne Fields, the phased demolition of 246 non-traditional (5M type) properties.
- The delivery of a cleared site to facilitate a more diverse housing tenure.
- New build homes for affordable rent through Sanctuary Housing Association.

All households have been declared, rehousing is progressing well and ahead of predicted timescales. 110 properties have been demolished in the financial year 2015/16. Residents affected by the demolition were able to have first access to the new Sanctuary older persons flats and 2, 3 and 4 bedroom family houses. Affected residents also have demolition priority to other council and housing association homes in the Arbourthorne and Norfolk Park areas of the city.

## Programme Management

£0.296m

The staffing and professional support services costs incurred in the planning, management and delivery of the programme and professional fees.

## Essential Health and Safety

£0.046m
This includes a budget for emergency demolition of houses and garages.

## Regeneration

## Council Housing New Build

Phase 1 of the New Build Council Housing project is on site at Darnall and Manor with completion of 51 homes due in autumn 2016. Phase 2 comprises 38 homes on the Weakland estate at Birley and is due on site in Spring 2016 with completion in Spring 2017.

Further phases are under consideration including new supported housing for older people and people with disabilities.

## Long Term Empties Purchase and Repair

The Long Term Empty (LTE) Purchase \& Repair scheme will deliver 45 properties over 3 years as part of the wider stock increase programme. This is part funded by the Homes \& Communities Agency as part of the HCA's. Affordable Homes Programme 2015/18. The properties will be acquired, refurbished and the added to

## Page 475

the council stock for social housing. The properties must have been empty for 6 months or more to qualify for purchase, they must be financially viable for the council to acquire and be in areas where we have demand for housing. So far the LTE Purchase \& Repair scheme has acquired 16 long term empty properties in 2015/16 with an end of year figure expected to be 24 .

## 6 Making the best use of the city's existing housing stock

## £67.502m

## The review of the Housing Revenue Account (HRA) Business Plan

The Housing Investment Programme contained within this report sets.out the investment in council homes over the coming year, as part of the 30 year selffinancing business plan. A separate report updating the HRA Business Plan for 2016/17 was agreed by Cabinet on 13th January 2016. The plan incorporates anticipated income and projected expenditure for 30 years and sets the long term direction for council housing investment and services in Sheffield.

## Heating \& Insulation

£10.837m
There are boilers remaining across the city that are classified as obsolete and need replacing. The backlog of obsolete heating has been tackled systematically since 2009 and should see the completion of the original Obsolete Heating Programme. In 2016/17 £7.Om will be invested in renewing Obsolete Heating systems. This will reduce the cost of responsive repair breakdowns and benefit tenants by providing affordable warmth and tackling fuel poverty. During 2016/17 3,000 homes will benefit from the planned boiler replacement of old systems. Following the completion of the Obsolete Programme the priority will be to ensure that all heating systems that are older than 15 years are renewed and that this cycle of replacement is maintained.

The breakdown element of the project includes renewal work to the social housing stock for which the landlord has an obligation. The project will provide a responsive service to customers who experience a boiler breakdown. This is more likely to be on boilers that are old and obsolete but as this is on a responsive basis address lists cannot be determined. The number of boiler breakdowns has reduced over the previous year as a result of the planned Obsolete Programme therefore the budget for 2016/17 has been reduced to $£ 1.0 \mathrm{~m}$.

The heat metering element of this programme commenced in 2014 and will complete by the end of 2017, at the end of this 6,000 homes in the city will benefit from this work. These homes receive their heating through either the Veolia District Heating network or through grouped heating / estate boiler plants with heat metering equipment. This will allow tenants, leaseholders and freeholders the opportunity to only pay for the heat they use.

There is a budget of $£ 0.372 \mathrm{k}$ for the continuation of the scheme to install cavity and loft insulation to homes that have not had this work completed and procure contracts to start the external wall insulation of non-traditional houses.

This programme follows major investments in the efficiency of the boiler plant rooms and internal heating controls.

## Community Heating

£0.905m

A review of the underground District Heating and Community Heating distribution system has taken place to assess its condition. Following a review of District heating in 2016/17 this budget may be required to replace underground distribution pipework that has reached the end of its useful life and should avoid repeat breakdowns and revenue repairs costs. This budget will complement the heat metering improvements mentioned above.

## Essential Investment Work (Health \& Safety) <br> £1.915m

Minimising fire risk in blocks of flats, this has become a regular item of expenditure following the fire at Lakanal House, Camberwell in London in July 2009. Risk assessments for all archetypes in the city were carried out and a programme has been underway for a number of years on low rise flats to deal with all identified risks as part of an agreed plan with the South Yorkshire Fire and Rescue Service. All future improvements will be tackled based on level of risk. Other Health and Safety work includes lift maintenance and replacement, electrical rewires, asbestos management, and fire sprinkler systems, in a 5 year programme.

## Elementals Programme

£47.740m
The following activity is included within the Elemental Programme:-

## Kitchens, Bathrooms, Windows \& Doors

This programme of work will continue to address the backlog of homes that did not have all elements of decent homes works or only had partial works completed. These elemental programmes will be delivered separately and will be delivered in two stages. The first stage will complete work to homes that had no work carried out during the Decent Homes Programme. Phase 2 will complete elemental work those homes that only had partial work completed during the Decent Homes programme.

## Communal Areas Investment

A programme of communal area refurbishment for low rise flats is ongoing, this started on site in $2015 / 16$. This work is complementing the decent homes work in the city and helps improve the sustainability of blocks. This is been done by refurbishing all low rise blocks in the city to a consistent standard. Each block will where practicable have a secure communal door or door entry system, double glazed windows in the communal area, provide a well-lit communal area and floor

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finishes that are safe and can be easily cleaned. The extent of work in each block will be determined through site surveys in conjunction with local priorities.

## Electrics

A budget has been set for electrical work this will develop and deliver the future strategy and approach for electrical installations in the Council Housing stock. Many upgrades of systems were carried out as part of the Decent Homes programme particularly around the kitchen/bathrooms work however electrical installations to blocks and remaining parts of properties have not been invested in. A programme needs to be brought forward to deal with this backlog of work.

## Roofs and Externals

This work includes replacement of flat and pitched roofs, rainwater goods and external fascia's/soffits in order to protect the substantial investment in the internal fabric that the Council has made in the stock since 2004/2005; it will also enhance the appearance of neighbourhoods. Investment in the external fabric also provides an opportunity to generate savings to the revenue repairs budget by a planned programme of replacement rather than carrying out expensive individual responsive repairs and external painting which involves the use of scaffolding equipment and working at height. Work began in 2014/15 and will be completed in 2019/20.

## Waste/Waste Management Improvements

£1.328m
This project will include completing recycling facilities provision to blocks of flats in the city which require specific facilities. It is also anticipated that some bin chute closure work will be undertaken alongside this recycling work at some maisonette blocks which will provide a complete waste disposal solution.

## Garages

£1.172m
Investment of almost $£ 4 \mathrm{~m}$ is proposed over a 4 year period to 3,402 garages. 1291 garages and garages sites are not sustainable and it is proposed that these garages are demolished. This will secure the viability of garages for the long term and some sites may offer sites for new council house development.

## Programme Management

£3.163m

The staffing, professional support services costs incurred in the planning, management, delivery of the programme.

## PSH Empty Properties

£0.120m
The Council needs as a last resort to be able to take action to reduce the impact that empty properties have on the neighbourhood by serving enforcement notices and carrying out works when owners are non-compliant. Debts created can give rise to
enforced sale procedures which lead to a change in ownership as a precursor to return to occupation. CPO action is also sometimes warranted. Empty property management orders allow the Council to take over and let homes after carrying out any necessary works to bring them to an appropriate standard for letting. The ability to carry out or threaten to carry out such actions is a key enforcement tool for which a budget is an essential requirement.

## 7 Helping younger, older and vulnerable people live independently. <br> £4.878m

## Disabled Facilities Grants for Owner Occupiers

$£ 2.000 \mathrm{~m}$
This will be funded by $£ 1.950 \mathrm{~m}$ capital grant from Government through the Better Care Fund. In previous years the council has contributed $£ 0.500 \mathrm{~m}$ of its own resources. Due to the low level of capital receipts and other calls on this resource the match funding the council has previously provided is no longer available at this level but $£ 0.050 \mathrm{~m}$ has been identified as match funding. However this lower level of match funding may result in households waiting longer for adaptations in their homes and a waiting list may develop towards the latter part of the year. It could also have knock on effect on increasing the financial pressure on local health services and adult social care budgets - it is predicted that 400 disabled facility grants will be approved in the $2016 / 17$ period and that $30 \%(120)$ of these will be prioritised as urgent. Cases are deemed urgent to avoid hospital admission. A small proportion of the total will be approvals issued for people awaiting discharge from hospital. Failure to find additional funding may see increased pressure on hospital and care services, therefore the capital receipt position will be reviewed regularly to see if it becomes possible to increase this budget during 2016/17.

## Minor Works Grants

£0.150m
This project helps the vulnerable elderly owner occupiers to remain safe, secure and healthy in their homes by funding up to $£ 2,000$ of minor repairs per grant. Approximately 75 homes will benefit for each year of $£ 0.15$ m investment, relieving pressure on home care services, hospitals and care homes.

## Private Housing Standards

£0.130m
The Council is under a statutory duty to take action to deal with private rented properties where there is a Category 1 hazard or a statuary nuisance. We work with landlords to seek compliance thorough cooperation, however where necessary we do have to resort to enforcement action. This can be carrying out works in default or prohibiting the use of part or the whole dwelling. In some cases for the Council may wish to assist landlords to meet required property standards or achieve higher property standards where appropriate to do so.
Such cases for example could include works necessary to tackle childhood asthma or additional costs of fire protection to allow for residential careers for vulnerable adults.

This service was set up by Sheffield during 2004 to offer affordable loans instead of grants to financially vulnerable home owners living in non-decent accommodation. It continues to provide this service to all local authorities in Yorkshire and the Humber, as well as Sheffield. Such loans require no monthly repayments and only become due when the property changes hands. In addition, the service administers Relocation and Empty Property loans using various funding sources, and also provides Foster Care loans (conditionally non repayable) specifically for Sheffield. The service continues to be funded entirely from non-council resources.

## Sheffield Homes and Loans

$£ 0.100 \mathrm{~m}$
The current budget is fully committed and has been allocated to cases of extreme need where owner occupiers could not sustain continued occupancy of their homes without financial intervention and advice and guidance from housing officers. Further requests for assistance have had to be refused. The recent Building Research Establishment, (BRE), house condition survey shows that there are an increasing number of cases in similar need in the private sector. There is no other form of assistance for to Owner Occupiers to help them stay in their own homes. Funds do not often recycle back into the pot which evidences that this secures homes for people for the long term reducing pressure on council housing and care.

## Adaptations

## £1.863m

Since the start of the Decent Homes programme significant investment in Council housing has taken place to address any household who are in need of adaptations to allow independent living. The demand for adaptations is expected to increase given the age profile of council tenancies across the city. The Decent Homes investment does mean that many of the new bathrooms and adaptations will be able to help supress costs and a number of initiatives to recycle stair lifts and ramps have been implemented to reduce costs. The budget will meet the demand of new requests and also refurbishment of older adaptions in 2016/17.
Neighbourhoods Investment Programme 2016/17 to 2020/21

NB The Capital funding figures, including borrowing, are indicative at this stage. During 2015/16 the debt management
strategy will seek to maximise savings on interest rates which will be used to benefit the HRA funding and borrowing positions.

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Appendix 6b


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Neighbourhoods Investment Programme 2016／17 to 2020／21
Spending


## Transport Capital Programme 2016/17

The National Context

1. The LTP is a statutory document that sets out how transport will help support the development of the Sheffield City Region (SCR) over the next 15 years. It comprises a 15 year strategy document covering the Sheffield City Region (2011-2026), together with a series of annual capital programmes for South Yorkshire.
2. The Better Buses Area Fund (BBAF) programme sets out specifically how public transport will help support the economic development of South Yorkshire over the next two years. The programme has three core elements - Smart Ticketing; Smart Infrastructure; and Smart Management.
3. The BB2 capital programme is a five year national pilot initiative, and is at various stages of development and delivery. The core elements are similar to other LTP and BBAF funded work, investing in improved infrastructure to increase efficiency and reduce the cost of bus operations on a number of key corridors (thereby reducing the need for Government direct grant assistance to operators).

## The Local Agenda

4. The funding streams combine to form the Council's overall transport programme. This programme will help deliver our "Vision for Excellent Transport in Sheffield", enabling people to make informed choices about the way they travel and helping transport contribute to the social, economic and environmental improvements we want to happen in the city.
5. The transport programme will reinforce the "Excellent Transport" vision by ensuring that transport contributes to achieving many of the outcomes in the Council's Corporate Plan, and will help deliver the specific transport objectives in the Corporate Plan, namely:

- Thriving Neighbourhoods and Communities
- Sustainable and Safe transport
- Reducing carbon emissions

6. The transport programme also makes a significant contribution to the Council's new Public Health role, and links to ongoing "Olympic Legacy" work via Sheffield's National Centre for Sport and Exercise Medicine, by promoting "Active Travel" (walking and cycling).

## 7. Principles of Sheffield's Plan for Transport

- Segregated networks for public transport, walking, cycling and private cars reducing conflict and accidents and offering improved transport speed, capacity and choice
- Integration between all modes - thus Park and Ride from city outskirts; bike parking / hire and family friendly dedicated cycling / walking routes to bus and tram stops and key destinations allowing faster public transport journeys and transforming connectivity
- A "Metro" style public transport network for the city region integrating bus, tram, tram-train and rail offering London Underground style simplicity and user confidence in interchange opportunities
- Mode shift - from private car to walking and cycling for trips typically under two miles and from private car to public transport and cycling for trips under five miles freeing up road capacity for essential journeys (and the mobility restricted), improving health, air quality and workforce productivity along with access to work and training
- A defined network of "distributor" roads, engineered to 30mph speed limits (or higher where possible) legible for motorists and road freight and designed to keep traffic flowing, physically protecting vulnerable users from danger and discomfort and reducing accidents and delays. Fewer major junctions, reducing stop-start motoring
- Managed traffic volumes and speeds in residential and other areas, distinct from the distributor network providing high quality, liveable neighbourhoods supporting 20 mph speed limits with safe walking and cycling environment and minimising turning movements, traffic signals etc.


## Overview of the Programme

8. Each year, the Council delivers a programme of transport projects, funded by external funds made available nationally. The Local Transport Plan (LTP) is the main process used historically by Government and the Department for Transport (DfT) for local authorities to set out their transport strategy and for the nationwide allocation of funds for projects. Sheffield is part of the South Yorkshire Local Transport Partnership, led by the South Yorkshire Integrated Transport Authority (SYITA). Sheffield's share of the LTP in 2016/17 is expected to be around £2.3m
9. In recent years the Government has also provided other dedicated funding streams for transport initiatives for authorities to bid for according to specific guidelines. Local Sustainable Transport Fund (LSTF), Better Buses Area Fund (BBAF) and Better Bus Area (BB2) resources are now both available to the South Yorkshire Partnership following successful bids. "Pinch Point" funding was awarded to Sheffield City Council for improvements to Penistone Road.
10. The "Better Buses Area Fund" completed in March 2014. A second "Better Bus Area" fund (BB2) was awarded to the Sheffield Bus Partnership in February 2013 in recognition of the ground-breaking Voluntary Agreement between the principal bus operators, SYPTE and the City Council that was launched in October 2012. This programme totals $£ 18.3 \mathrm{~m}$ spanning a five year period $-£ 6.7 \mathrm{~m}$ revenue activities (coordinated by SYPTE) and $£ 11.6 \mathrm{~m}$ capital investment. The Council is again responsible for leading on the delivery of these capital projects on behalf of the Sheffield Bus Partnership.
11. The Council's formal Capital Approval process requires full Cabinet signoff for each funding stream programme as outlined above, and each scheme within these. The lower flexibility of some of these funding streams, and their mixed capital/revenue nature has created further complexity for delivery. This paper therefore sets out current priorities for funding allocations prior to the Council's overall budgets being agreed early in the New Year. Once developed the full programme will be taken through the Strategic Priority Programme Board for approval to ensure that the proposed work delivers benefits which are consistent with the Council's Corporate Plan.
12. The Council will work with the South Yorkshire Integrated Transport Authority to make best use of the available funds.
13. Another very significant influence on timing is the Streets Ahead programme. The Council's contractor Amey is progressing an initial fiveyear "core investment period" which ends in 2017/18 and most roads and footways in the city will be improved during this time, the works being spread across 108 "zones" to facilitate this. Maximising opportunities to dovetail funding (and therefore achieve value for money) whilst minimising disruption is therefore now central to the priorities for the Council's overall transport capital programme over the next five years.

## Sheffield City Region Investment Fund Programme (SCRIF)

16. The Council has agreed a deal with Central Government to devolve up to $£ 500 \mathrm{~m}$ of investment funds previously controlled by central government. Some of this will be available for transport schemes and can be used by the city region to create significant infrastructure projects to improve connectivity across South Yorkshire, North Derbyshire and North Nottinghamshire. The bidding process for these funds is via the City Region.

## The "Better Bus Area" (BB2) Programme

17. This is a similar programme to BBAF, except that it is specific to the Sheffield District as "reward" for the launch of the ground-breaking Sheffield Bus Partnership. It comprises a new five year capital and revenue programme, the capital element of which increases year-on-year with revenue decreasing. The capital programme will be to focus on further infrastructure projects that improve the reliability, punctuality and cost-effectiveness of bus services, hence contributing to passenger growth. The programme is coordinated by the PTE but delivery of most of the infrastructure projects rests with SCC
18. The current proposals for next year would see $£ 2.9 \mathrm{~m}$ invested and indicative allocations are given below:
19. Infrastructure investment again needs to tie into the Streets Ahead programme to minimise disruption and maximise value-for money. Further refinement of the programme will need to be agreed through the Bus Agreement Partners initially and will then be reported to the Cabinet Member and to SYITA as appropriate.

## Proposed 2016/17 Local Transport Plan Programme

20. In the coming year, there will be a number of commitments for continuing existing initiatives. These include:

- Accident reduction schemes - additional funding for more schemes to improve road safety, from existing lists of known problem sites.
- 20 mph speed limits outside schools and in residential areas implementing an agreed programme of 20 mph areas where needed across the city, plus associated parking restrictions such as zig-zags outside school gates. The key priority remains on reducing child casualties.
- The citywide programme of projects under the banner of "Enhancements to the Streets Ahead Programme", including pedestrian crossings, refuge islands, school entrance schemes focussed on the twenty zones where Amey are programmed to be working next year;
- Another city-wide programme, again linked to Streets Ahead, of smaller scale opportunities such as provision of dropped kerbs, guard rails, removal of old street clutter etc. - identified jointly with Amey for each zone and with input from ward Councillors;
- Another city-wide programme, again linked to Streets Ahead, of small scale cycling opportunities;
- Cycle Routes - continued progress on a programme of on-street facilities and off-road "Green Routes", encouraging more people to try different ways of travelling to work and adopt healthier lifestyles whilst avoiding congestion. The LTP investment also enables development work for future bids for DfT funding such as "Cycle Ambition Grant"; "Cycling Cities" etc.
- Sheffield Bus Agreement Work -the Council's contribution to the Bus Partnership focuses on dealing with bus hotspots and developing Key Bus Routes to help prevent buses getting stuck in congestion and hence improve reliability and increase patronage.
- Traffic Management schemes - including small scale traffic signal enhancements and camera enforcement schemes
- Public Rights of Way improvements - a rolling annual programme to maintain local footpaths

Details of these schemes can be found in Appendices 9 and 10.
22. Arising from the above and recognising the overall imperative to align the Capital Programme as much possible with Amey's "core" programme, the following indicative Programme Blocks are proposed:

| Draft 2016/17 LTP Programme by Block Allocation | £ million |
| :--- | :---: |
| Road Safety schemes | 0.6 |
| Action linked to "Streets Ahead" Programme | 0.6 |
| Contribution to Bus Rapid Transit North project | $\mathbf{0 . 5}$ |
| Traffic management schemes | $\mathbf{0 . 5}$ |
| Public Rights of Way | $\mathbf{0 . 1}$ |
| Total (£2.6m provisionally available) | 2.3 |

Detail project proposals will be brought forward via the Programme Boards as part of the Council's capital approval process. These numbers are not included within Appendices 9 and 10.

## Proposed 2016/17 Better Buses Area Fund 2 Programme

23. Projects are currently being worked up to invest over $£ 4 \mathrm{~m}$ in various bus corridors across the city to improve network reliability.

## Regeneration Programme

## The National Context

1. Over the last five years, central government policy on capital funding for economic stimulation projects has changed. There has been a move towards investments in projects which repay the original capital either through a direct repayment of the loan or grant from the profits of the project, or higher business rates for local authorities like the TIF schemes (see paragraph 95).
2. The government has sought to create regional funds (like the Local Growth Fund) where cash allocations are made through the Local Enterprise Partnerships (LEPs). The BRT North project has obtained a £2.3m loan to cash flow the project until local building developments generate CIL earnings to repay the loan.
3. In the future, government policy may further devolve funding for skills, transport, regeneration projects and other capital spending decisions to City Region authorities with the involvement of the Local Enterprise Partnerships (LEP) in capital allocation decisions

## The Local Agenda

4. In practice this means that there is a substantial fund known as the Sheffield City Region Investment Fund (SCRIF) which is available to the leaders of the Sheffield City Region (SCR) to allocate and transform the infrastructure and economy of the SCR.
5. The Council has already succeeded in securing $£ 5 \mathrm{~m}$ public realm improvements for the Grey-to-Green in the West Bar area and to develop a high quality campus around the University of Sheffield. Further bids will be made for projects to develop the city centre around Castlegate, Fitzallan Square to Paternoster Row and , promote an industrial development at Claywheels Lane.
6. The biggest scheme under the development is the Sheffield Retail Quarter (also known as the New Development District). For the moment this is being wholly funded by the Council as it acquires the necessary parcels of land and develops the blue print for the scheme. This work will be completed to enable the process for selecting the development partner of land. The options for structuring the property deal are being finalised and will be presented to Cabinet. The potential for the Council to work up the project to create an investment grade opportunity and either seek a forward sale with interim funding or fund the scheme directly is also being considered.
7. These schemes support the Council's strategy to create a revitalised city centre which will drive footfall and business creating jobs and grow the economy of the city.
8. The regeneration of the city extends beyond the city centre. In the Lower Don Valley the Council has a number of initiatives aimed at regenerating the area. This strategy is based upon securing the future of the established businesses through better flood defences, creating new businesses by remediating the site of the former Don Valley Stadium for use as an Advanced Well-being and Research centre, and creating new homes and schools in the area to support the growth of the community.
9. Other joint initiatives with Rotherham Metropolitan Borough Council over Sheffield - Rotherham Economic Corridor and national investment like the TramTrain project should further strengthen the development of the area.
10. Plans are also being drawn up to regenerate the Upper Don Valley to create more employment and housing from Parkwood right through to Stocksbridge and Deepcar. These will be brought forward in due course.

## The Capital Programme 2016-17

11. The key components of the 2016-17 Capital Programme include SRQ (£58.8m), Grey to Green, demolition of Castle Market ( $£ 2.8 \mathrm{~m}$ ), the remediation and development of the Olympic Legacy Park ( $£ 5.7 \mathrm{~m}$ ) and $£ 16 \mathrm{~m}$ for the construction of the Lower Don Valley Flood defences.
12. These schemes have a relatively long time frame for delivery. Some benefits will be seen immediately in 2016-17 but other schemes will continue to the end of the decade.

## The Expected Benefits

13. Through these works the Council aims to promote more economic activity, create a better public realm and the lift overall national standing of the city.
Appendix 9

| Expenditure |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: |
| Current <br> Year <br> Outturn | $2016-2017$ | $2017-2018$ | $2018-2019$ | $2019-$ | Total |  |



$$
1
$$

Summary of 2016／17 Capital Projects by Portfolio
677
129,661
LLL＇て8t

$129,780 \quad 819,218$
$147,073 \quad 77,652$


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> Summary Report / Annual Cabinet 1
> Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
> Programme: *All
Directorate: CYPF
Service: *All
Division of Service 1: *All
> Division of Service Division of Service 3: *All

> Division of Service 4: *All
> Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions Stage: 10 Project Planning - 90 Disposal



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09/02/2016; 12:59

Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Type: Budget Company: 00001 SHEFFIELD CITY COUNCIL
Programme: *All Programme: *All
Directorate: COMMUNITIES
Service: *All Service: *All
Division of Service 1: *All Division of Service 2: ${ }^{*}$ All
Manager: *All *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

|  | Expenditure |  |  |  |  |  |  |  |  | Expenditure <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project End | Approval Status | -2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 00001 SHEFFIELD CITY COUNCIL COMMUNITIES <br> COMMUNITY SERVICES <br> CARE AND SUPPORT <br> ${ }^{\wedge}$ CARE \& SUPPORT <br> ${ }^{\wedge}$ PERFORMANCE \& RESOURCES <br> ^PERFORMANCE \& RESOURCES <br> PERFORMANCE \& RESOURCES <br> 97044 - MOBILE WORKING SOLUTIONS (Q00013) <br> ${ }^{\wedge}$ CC CAPITAL SCHEMES <br> 97045 - SAP PROJECT (Q00013) <br> CC CAPITAL SCHEMES <br> ${ }^{\wedge}$ OTHER CAPITAL SCHEMES <br> ^PROGRAMME MANAGEMENT <br> ${ }^{\wedge}$ CARE \& SUPPORT <br> ${ }^{\wedge}$ OTHER CAPITAL SCHEMES <br> ^PROGRAMME MANAGEMENT <br> WARM \& HEALTHY HOMES <br> ${ }^{\wedge}$ OTHER CAPITAL SCHEMES <br> ^PROGRAMME MANAGEMENT <br> CC CAPITAL SCHEMES <br> 97056 - WARM \& HEALTHY HOMES | MAY 2013 JUL 2013 <br> MAR 2016 | MAR 2016 SEP 2015 <br> MAR 2017 | Approved - Active <br> Approved - Active <br> Approval Requested | $\begin{array}{r} 1,080 \\ 390 \end{array}$ | 328 <br> 24 <br> 10 | 315 |  |  |  | $\begin{array}{r} 1,408 \\ 414 \end{array}$ <br> 325 |
| Total |  |  |  | 1,469 | 362 | 315 | - | - | - | 2,147 |

09/02/2016; 13:01


09/02/2016; 13:01


09/02/2016; 13:02

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Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: *All
Directorate: PLACE
Service: ^TRANSPORT \& HIGHWAYS Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: *AII
Directorate: PLACE
Service: ^TRANSPORT \& HIGHWAYS Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: *All
Directorate: PLACE
Service: ^TRANSPORT \& HIGHWAYS Service: ${ }^{\text {^TRANSPORT \& HIGHWAYS }}$
Division of Service 1: *All Division of Service 3: *All
Division of Service 4: *All
Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal




> Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Type: Budget Company: 00001 SHEFFIELD CITY COUNC

> Directorate: CORPORATE
> Service: *All Division of Service 1: *All
> $\begin{array}{ll}\text { Division of Service 2: } & \text { *All } \\ \text { Division of Service 3: } \\ \text { *All }\end{array}$
> Division of Service 4: *All
Manager: *AAl
> Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

Summary of 2016/17 Capital Projects by Strategic Outcomes
2016-17 Approved Capital Programme
Values in $£^{\prime} 000$ s $\begin{array}{lr}\text { Better Health \& Wellbeing } & 4,215 \\ \text { A Great Place To Live } & 154,675 \\ \text { In Touch Organisation } & 12,420 \\ \text { Strong Economy } & 63,003 \\ \text { Successful Children \& Young People } & 33,495 \\ \text { Safe \& Secure Communities } & 320 \\ \text { Tackling Poverty/ Increasing Social Justice } & 1,418\end{array}$
Page 512
Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed,
Company: 00001 SHEFFIELD CITY COUNCIL Company: 00001 SHEFFIELD CITY COUNCIL Directorate: *All
Division of Service 1: *All
Division of Service 1
Division of Service 3. *All
Manager: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

| Values in $£^{\prime} 000$ s | Expenditure |  |  |  |  |  |  |  | Expenditure <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Project Start | Project <br> End | Approval Status | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 97044 - MOBILE WORKING SOLUTIONS (Q00013) <br> 97045 - SAP PROJECT (Q00013) <br> 97147 - ADAPTATIONS <br> 97334 - DISABLED GRANTS | MAY 2013 <br> JUL 2013 <br> APR 2010 <br> JAN 2008 | MAR 2016 <br> SEP 2015 <br> MAR 2021 <br> MAR 2021 | Approved - Active <br> Approved - Active <br> Approval Requested <br> Approval Requested | $\begin{array}{r} 328 \\ 24 \\ 1,863 \\ 2,000 \end{array}$ | $\begin{aligned} & 1,863 \\ & 2,000 \end{aligned}$ | $\begin{aligned} & 1,932 \\ & 2,000 \end{aligned}$ | $\begin{aligned} & 2,024 \\ & 2,000 \end{aligned}$ | $\begin{aligned} & 4,700 \\ & 4,000 \end{aligned}$ | 328 24 12,382 12,000 |
| Total |  |  |  | 4,215 | 3,863 | 3,932 | 4,024 | 8,700 | 24,734 |

Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Programme: THRIVING NEIGHBOURHOODS and COMMUNITIES Directorate: *All
Service: *All

Service. Service 1:
Division of Service 1.
Division of Service
Business Unit / Project: *All Stage: 10 Project Planning - 90 Disposal

|  |  | Expenditure |  |  |  |  |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Values in $£^{\prime} 000$ s | Version | Project Start | Project End | Stage | Approval Status | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- | Total |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 0 |  |  |  |  |  |  |  |  |  |  |  |  |
| ๑8 | 90012 - CASTLE MARKET DECOMMISSIONING | 31 | JAN 2013 | OCT 2016 | 15 Slippage | Approved - Active | 2,822 |  |  |  |  | 2,822 |
| (0) | 90024 - ALLOTMENT INVESTMT PROG 13-14 (Q00002) | 23 | APR 2013 | JUN 2015 | 30 Inclusion | Approved - Active |  |  |  |  |  | 4 |
| (D) | 90031 - CIP FEASIBILITY \& DESIGN | 4 | APR 2014 | MAR 2016 | 30 Inclusion | Approved - Active | 90 |  |  |  |  | 90 |
|  | 90032 - RESOURCE COSTS | 11 | APR 2014 | MAR 2018 | 30 Inclusion | Approved - Active | 156 | 123 | 124 |  |  | 403 |
| $\bigcirc$ | 90062 - ELLESMERE CTR \& ROOF \& FRA (Q00073) |  | DEC 2014 | OCT 2015 | 90 Disposal | Approved - Active | (1) |  |  |  |  | (1) |
|  | 90064 - LOVE STREET DDA (Q00006) |  | JAN 2015 | JUL 2015 | 30 Inclusion | Approved - Active | 45 |  |  |  |  | 45 |
| $\Delta$ | 90065 - RADON WORKS (Q00073) | 2 | SEP 2015 | MAR 2016 | 30 Inclusion | Approved - Active | 50 |  |  |  |  | 50 |
|  | 90066 - CENTRAL LIBRARY (Q00010) |  | NOV 2015 | MAR 2016 | 30 Inclusion | Approval Requested | 124 |  |  |  |  | 124 |
|  | 90073 - RENEWAL OF PLANT \& EQP PROG |  | NOV 2015 | MAR 2016 | 30 Inclusion | Approval Requested | 100 |  |  |  |  | 100 |
|  | 90075 - PLANT RENEWALS PROG (Q00073) | 3 | NOV 2015 | MAR 2016 | 30 Inclusion | Approval Requested | 20 |  |  |  |  | 20 |
|  | 90136 - CHAUCER SQUARE MAINTENANCE | 66 | JAN 2009 | DEC 2030 | 70 Build | Approval Requested | 25 | 18 | 18 | 18 | 36 | 115 |
|  | 90145 - PARK LIBRARY/COMM ROOF RENEWAL (Q00021) | 8 | DEC 2014 | MAR 2016 | 30 Inclusion | Approved - Active | 575 |  |  |  |  | 575 |
|  | 90703 - BLACKBURN VALLEY CYCLE ROUTE | 37 | JAN 2009 | DEC 2015 | 30 Inclusion | Approved - Active | 10 |  |  |  |  | 10 |
|  | 91662 - PUBLIC RIGHTS OF WAY | 41 | APR 2011 | MAR 2016 | 30 Inclusion | Approved - Active | 144 |  |  |  |  | 144 |
|  | 92448 - FORMER NORTON AERODROME | 40 | APR 2013 | MAR 2018 | 30 Inclusion | Approval Requested | 1 | 50 | 304 |  |  | 355 |
|  | 92459 - WOODSIDE OPEN SPACE |  | MAY 2015 | SEP 2015 | 10 Project Planning | Approved - Active | 48 |  |  |  |  | 48 |
|  | 92634 - SPITAL HILL (TESCO) | 13 | DEC 2013 | MAR 2016 | 10 Project Planning | Approved - Active | 107 |  |  |  |  | 107 |
|  | 92642 - BRIDGE STRENGTHENING WORKS | 14 | APR 2014 | MAR 2016 | 50 Design | Approved - Active | 300 |  |  |  |  | 300 |
|  | 92643 - STREETS AHEAD COMP WORKS |  | APR 2014 | MAR 2015 | 60 Procure | Approved - Active | 19 |  |  |  |  | 19 |
|  | 92741 - PENISTONE RD, LIVESEY-LOWTHER | 41 | JAN 2008 | JUL 2015 | 50 Design | Approved - Active | 75 |  |  |  |  | 75 |
|  | 92769 - ACCIDENT SAVINGS SCHEMES | 55 | APR 2012 | MAR 2016 | 70 Build | Approved - Active | 57 |  |  |  |  | 57 |
|  | 92828 - SAFETY CAMERA DIGITAL UPGRADE |  | MAY 2015 | SEP 2016 | 70 Build | Approval Requested | 300 | 520 |  |  |  | 820 |
|  | 92846 - PERMIT PARKING: HILLSBOROUGH | 58 | JAN 2008 | SEP 2014 | 80 Closure | Approved - Active | 4 |  |  |  |  | 4 |
|  | 92858 - NORMANTON HILL |  | APR 2014 | MAR 2016 | 10 Project Planning | Approved - Active | 320 |  |  |  |  | 320 |
|  | 92859 - HERRIES ROAD WORST FIRST |  | APR 2014 | MAR 2016 | 10 Project Planning | Approved - Active | 62 |  |  |  |  | 62 |
|  | 92877 - MOSBOROUGH PARKWAY WORST FIRS |  | APR 2014 | MAR 2016 | 10 Project Planning | Approved - Active | 75 |  |  |  |  | 75 |
|  | 92903 - LOWER DON VALLEY CYCLE ROUTE | 33 | NOV 2012 | MAR 2016 | 30 Inclusion | Approved - Active | 280 |  |  |  |  | 280 |
|  | 92910 - ABBEYDALE RD CLEARWAY CHANGES | 28 | MAR 2013 | OCT 2015 | 50 Design | Approved - Active | 3 |  |  |  |  | 3 |
|  | 92913 - LITTLE DON LINK (CYCLE ROUTE) | 24 | NOV 2013 | MAR 2017 | 10 Project Planning | Approved - Active | 422 |  |  |  |  | 422 |
|  | 92914 - GREEN ROUTES NETWORK (Q00062) | 16 | APR 2014 | MAR 2024 | 50 Design | Approved - Active | 92 |  |  |  |  | 92 |
|  | 92915 - DOUBLE YELLOW LINES | 22 | JUL 2014 | APR 2016 | 10 Project Planning | Approved - Active | 25 |  |  |  |  | 25 |
|  | 92916 - OLD FLATTS BRIDGE |  | APR 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 150 |  |  |  |  | 150 |


| Values in $£^{\prime} 000$ s | Expenditure |  |  |  |  |  |  |  |  |  | Expenditure <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Version | Project Start | Project End | Stage | Approval Status | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- |  |
| 92917-10 DAY TRAVEL CHALLENGE | 9 | APR 2015 | SEP 2015 | 10 Project Planning | Approved - Active | 3 |  |  |  |  | 3 |
| 92918 - BANNER CROSS PARKING |  | APR 2015 | MAR 2018 | 10 Project Planning | Approved - Active | 20 |  |  |  |  | 20 |
| 93053 - PFI ACCESSIBILITY ENHANCEMENTS | 26 | OCT 2013 | MAR 2018 | 10 Project Planning | Approved - Active | 276 |  |  |  |  | 276 |
| 93095 - TAXI RANK IMPROVEMENTS | 42 | APR 2015 | MAR 2016 | 30 Inclusion | Approved - Active | 6 |  |  |  |  | 6 |
| 93110 - BB2 CHESTERFIELD RD KBR | 32 | DEC 2013 | DEC 2017 | 30 Inclusion | Approved - Active | 514 |  |  |  |  | 514 |
| 93111 - BB2 NORTH SHEFFIELD 2 KBR | 20 | DEC 2013 | DEC 2017 | 30 Inclusion | Approved - Active | 739 |  |  |  |  | 739 |
| 93112 - BB2 SHEFFIELD GLEADLESS KBR | 25 | DEC 2013 | DEC 2017 | 10 Project Planning | Approved - Active | 1,327 |  |  |  |  | 1,327 |
| 93113 - BB2 CITY CENTRE PACKAGE | 13 | MAY 2014 | MAR 2017 | 10 Project Planning | Approved - Active | 230 | 166 |  |  |  | 395 |
| 93114 - BB2 PENISTONE ROAD KBR | 24 | DEC 2013 | DEC 2017 | 30 Inclusion | Approved - Active | 164 |  |  |  |  | 164 |
| 93350 - STREETS AHEAD OPPORTUNITIES | 46 | APR 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 305 |  |  |  |  | 305 |
| 93357-2+ LANES | 20 | NOV 2011 | MAR 2016 | 40 Feasibility | Approved - Active | 3 |  |  |  |  | 3 |
| 93370 - STREETS AHEAD RELATED CYCLE | 27 | JUL 2013 | MAR 2018 | 10 Project Planning | Approved - Active | 180 |  |  |  |  | 180 |
| 93371 - GREENHILL MAIN RD/G'HILL AVE |  | APR 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 300 |  |  |  |  | 300 |
| 93399 - PEAK PARK ANNIV'Y ROUTE XINGS | 34 | JUL 2012 | MAR 2016 | 10 Project Planning | Approved - Active | 6 |  |  |  |  | 6 |
| 93402 - LOWFIELD PRO FIT | 33 | JAN 2009 | DEC 2009 | 10 Project Planning | Approved - Active | 4 |  |  |  |  | 4 |
| 93408 - ENDCLIFFE PARKOUR | 10 | JUL 2013 | AUG 2015 | 10 Project Planning | Approved - Active | 2 |  |  |  |  | 2 |
| 93410 - ANGRAM BANK PARK IMPROVEMENTS | 33 | AUG 2012 | MAR 2016 | 15 Slippage | Approved - Active | 39 |  |  |  |  | 39 |
| 93412 - CROOKES VALLEY PARKS | 31 | JAN 2009 | DEC 2015 | 10 Project Planning | Approved - Active | 35 |  |  |  |  | 35 |
| 93414 - EAST GLADE | 20 | NOV 2013 | APR 2015 | 10 Project Planning | Approved - Active | 37 |  |  |  |  | 37 |
| 93416 - OUSEBURN ROAD OPEN SPACE | 10 | AUG 2015 | OCT 2016 | 10 Project Planning | Approval Requested | 8 | 35 |  |  |  | 43 |
| 93425 - RELOCATABLE CAMERA ENFORCEMNT | 51 | APR 2012 | OCT 2016 | 30 Inclusion | Approved - Active | 19 | 186 |  |  |  | 204 |
| 93426 - BOSTON STREET BUS GATE | 44 | JAN 2012 | SEP 2015 | 30 Inclusion | Approved - Active | 60 |  |  |  |  | 60 |
| 93427 - SOUTH LANE BUS GATE | 34 | JAN 2012 | OCT 2015 | 50 Design | Approved - Active | 8 |  |  |  |  | 8 |
| 93632 - SCHOOL KEEP CLEAR REVIEW (Q00062) | 31 | APR 2012 | MAR 2017 | 30 Inclusion | Approved - Active | 24 |  |  |  |  | 24 |
| 93887 - BRT NORTH | 47 | JAN 2008 | MAR 2016 | 50 Design | Approved - Active | 384 |  |  |  |  | 384 |
| 93888 - BRT NORTH: HWYS ALTER'NS (WP24 | 21 | JAN 2014 | MAR 2016 | 15 Slippage | Approved - Active | 948 |  |  |  |  | 948 |
| 93889 - BRT NORTH: LAND (WP14) | 23 | DEC 2013 | MAY 2016 | 15 Slippage | Approved - Active | 595 |  |  |  |  | 595 |
| 93890 - BRT NORTH: TINSLEY LINK (WP21 | 27 | DEC 2013 | MAR 2018 | 15 Slippage | Approved - Active | 7,192 | 2,742 | 334 |  |  | 10,268 |
| 93970 - INNOVATIVE TRAFF CALM STUDY | 33 | APR 2014 | MAR 2016 | 70 Build | Approved - Active | 48 |  |  |  |  | 48 |
| 94007 - SPITAL HILL ELLESMERE GREEN | 50 | MAR 2012 | JUL 2015 | 30 Inclusion | Approved - Active | 37 |  |  |  |  | 37 |
| 94011 - DARNALL CENTRE PRI | 20 | JAN 2014 | MAR 2016 | 30 Inclusion | Approved - Active | 3 |  |  |  |  | , |
| 94104 - NORTH ACTIVE | 16 | NOV 2013 | MAR 2016 | 15 Slippage | Approved - Active | 6,707 |  |  |  |  | 6,707 |
| 94105 - GRAVES NCSEM PROJECT (Q00005) | 19 | APR 2014 | OCT 2016 | 15 Slippage | Approved - Active | 10,815 | 4,827 |  |  |  | 15,642 |
| 94109 - FA PITCH (GRAVES) | 14 | DEC 2014 | MAR 2016 | 30 Inclusion | Approved - Active | 3,224 |  |  |  |  | 3,224 |
| 94110 - FA PITCH (THORNCLIFFE) | 12 | DEC 2014 | MAR 2016 | 40 Feasibility | Approved - Active | 3,661 |  |  |  |  | 3,661 |
| 94120 - M1 GATEWAY PUBLIC ART PROJECT | 30 | MAR 2014 | MAR 2018 | 10 Project Planning | Approved - Active | 55 | 300 | 190 |  |  | 545 |
| 94121 - WINCOBANK HILL PHASE 1 | 24 | JAN 2010 | MAR 2017 | 15 Slippage | Approved - Active | 10 | 1 |  |  |  | 11 |
| 94180 - ECC RD SMART RT-PH 3-BENTS GR | 47 | JAN 2008 | MAR 2016 | 70 Build | Approved - Active | 2 |  |  |  |  | 2 |
| 94202 - KEY BUS RTE: SHEFF-WOODHOUSE | 38 | JUL 2012 | MAR 2016 | 70 Build | Approved - Active | 50 |  |  |  |  | 50 |
| 94311 - A57 MCESTER/NILEST/CRRDPEDIMP | 50 | JAN 2012 | MAR 2016 | 60 Procure | Approved - Active | 5 |  |  |  |  |  |
| 94326 - EDWARD STREET | 58 | JAN 2009 | DEC 2015 | 60 Procure | Approval Requested | 167 |  |  |  |  | 167 |
| 94362 - LIBRARY WORKS | 42 | JAN 2012 | MAR 2016 | 30 Inclusion | Approved - Active | 100 |  |  |  |  | 100 |
| 94380 - MANOR FIELDS TODDLER PLAY | 54 | AUG 2011 | APR 2015 | 30 Inclusion | Approved - Active | 8 |  |  |  |  | 8 |
| 94390 - WOODLAND MGMT FOR BIRDS EM | 31 | JUL 2010 | MAR 2015 | 70 Build | Approved - Active | 21 |  |  |  |  | 21 |
| 94397 - PARK HILL GREEN LINKS | 43 | NOV 2012 | DEC 2015 | 10 Project Planning | Approved - Active | 55 |  |  |  |  | 55 |
| 94402 - NEW MARKET DEVELOPMENT | 32 | MAR 2012 | MAR 2015 | 30 Inclusion | Approved - Active | 21 |  |  |  |  | 21 |
| 94438 - RS AUDITS \& SCHEME COMPLETION | 43 | APR 2011 | MAR 2016 | 30 Inclusion | Approved - Active | 90 |  |  |  |  | 90 |
| 94445 - BN962 BUS AGREEMENT | 53 | JUN 2011 | MAR 2018 | 70 Build | Approved - Active | 632 | 302 | 195 |  |  | 1,130 |
| 94456 - SPITAL HILL PUBLIC ART | 40 | NOV 2011 | MAR 2014 | 30 Inclusion | Approved - Active | 16 |  |  |  |  | 16 |
| 94457 - WOMEN OF STEEL | 39 | OCT 2011 | SEP 2016 | 30 Inclusion | Approved - Active | 76 | 26 |  |  |  | 102 |
| 94463 - CLAY WOOD GREEN LINKS | 44 | SEP 2012 | MAR 2016 | 30 Inclusion | Approved - Active | 22 |  |  |  |  | 22 |
| 94466 - WOODLANDS S106 | 27 | JUL 2013 | NOV 2014 | 30 Inclusion | Approved - Active | 63 |  |  |  |  | 63 |


| Values in $£^{\prime} 000$ s | Expenditure |  |  |  |  |  |  |  |  |  | Expenditure <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Version | Project Start | Project End | Stage | Approval Status | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- |  |
| 94469 - WINCOBANK HILL PHASE 2 | 24 | OCT 2013 | MAR 2016 | 30 Inclusion | Approved - Active | 47 |  |  |  |  | 47 |
| 94470 - URBAN NATURE PARKS | 28 | OCT 2013 | APR 2019 | 15 Slippage | Approved - Active | 469 |  |  |  |  | 469 |
| 94471 - DOUGLAS ROAD | 20 | NOV 2013 | MAR 2016 | 30 Inclusion | Approved - Active | 4 |  |  |  |  | 4 |
| 94472 - CHAPELTOWN TEEN AREA | 13 | SEP 2014 | MAR 2016 | 15 Slippage | Approved - Active | 26 |  |  |  |  | 26 |
| 94475 - BEIGHTON CLOSED LANDFILL | 22 | JUL 2014 | MAR 2016 | 30 Inclusion | Approved - Active | 257 |  |  |  |  | 257 |
| 94476 - BEIGHTON LEACHATE TREATMENT | 4 | MAY 2015 | MAR 2016 | 30 Inclusion | Approved - Active | 570 |  |  |  |  | 570 |
| 94477 - PARKWOOD RESOLUTION SITE |  | OCT 2015 | MAR 2017 | 40 Feasibility | Approved - Active | 199 | 124 |  |  |  | 323 |
| 94487 - CHARNOCK REC'N GROUND MUGA |  | FEB 2015 | APR 2016 | 10 Project Planning | Approved - Active | 51 |  |  |  |  | 51 |
| 94488 - HILLSBORO PK TENNIS COURTS |  | APR 2015 | SEP 2015 | 30 Inclusion | Approved - Active | 13 |  |  |  |  | 13 |
| 94489 - HIGH HAZEL TENNIS COURT |  | APR 2015 | SEP 2015 | 30 Inclusion | Approved - Active | 60 |  |  |  |  | 60 |
| 94490 - CATHERINE STREET OPEN SPACE |  | JUN 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 36 |  |  |  |  | 36 |
| 94492 - RETHINKING PARSON CROSS PARK | 2 | OCT 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 6 |  |  |  |  | 6 |
| 94493 - MOVE MORE RUNNING ROUTES |  | NOV 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 46 | 60 |  |  |  | 106 |
| 94494 - BOTANICAL GARDENS EDUCATION |  | DEC 2015 | AUG 2017 | 30 Inclusion | Approved - Active | 118 | 463 | 28 |  |  | 609 |
| 94495 - LADY CANNINGS PLANTATION TRACK |  | NOV 2015 | DEC 2015 | 10 Project Planning | Approved - Active | 50 |  |  |  |  | 50 |
| 97127 - OBSOLETE HEATING | 93 | APR 2010 | MAR 2021 | 30 Inclusion | Approval Requested | 6,999 | 7,000 | 4,094 | 4,094 | 8,194 | 30,382 |
| 97131 - ALMO ASBESTOS SURVEYS | 92 | APR 2010 | MAR 2021 | 70 Build | Approval Requested | 203 | 193 | 212 | 184 | 350 | 1,142 |
| 97139 - LANSDOWNE AND HANOVER CLADDING | 94 | JAN 2008 | MAR 2016 | 70 Build | Approved - Active | 114 |  |  |  |  | 114 |
| 97148 - S H MGMT FEES COMMISSIONED | 54 | APR 2011 | MAR 2021 | 10 Project Planning | Approval Requested | 2,990 | 2,781 | 2,781 | 2,781 | 5,561 | 16,894 |
| 97150 - RHB LOANS HAL | 97 | JAN 2008 | MAR 2018 | 30 Inclusion | Approval Requested | 200 | 200 | 200 |  |  | 600 |
| 97200 - HOUSE CONDITION SURVEY | 32 | AUG 2015 | NOV 2015 | 15 Slippage | Approved - Active | 100 |  |  |  |  | 100 |
| 97222 - PSH EMPTY PROPERTIES | 76 | JAN 2008 | MAR 2021 | 70 Build | Approval Requested | 271 | 120 | 120 | 120 | 240 | 871 |
| 97243 - YORK - NY SUB REGION HAL | 40 | APR 2010 | MAR 2017 | 10 Project Planning | Approved - Active | 13 |  |  |  |  | 13 |
| 97264 - HEALTH \& SAFETY ENHANCE PROG | 77 | APR 2010 | MAR 2019 | 70 Build | Approved - Active | 138 | 138 | 138 | 138 |  | 552 |
| 97266 - LEASEHOLDER CHARGES | 79 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 290 |  |  |  |  | 290 |
| 97269 - EMERGENCY DEMOLITIONS | 83 | JAN 2008 | MAR 2021 | 70 Build | Approval Requested | 46 | 46 | 46 | 46 | 45 | 229 |
| 97271 - SWAN COMMISSIONED | 83 | JAN 2008 | OCT 2015 | 70 Build | Approved - Active | 131 |  |  |  |  | 131 |
| 97282 - PARK HILL (STH) | 92 | JAN 2009 | MAR 2017 | 70 Build | Approval Requested | 135 | 80 |  |  |  | 215 |
| 97294 - PARKHILL DEMOLITION SHM (STH) | 78 | APR 2008 | MAR 2017 | 70 Build | Approval Requested | 371 |  |  |  |  | 371 |
| 97321 - PROGRAMME MANAGEMENT COSTS GF | 86 | JAN 2008 | MAR 2021 | 30 Inclusion | Approval Requested | 498 | 296 | 296 | 296 | 592 | 1,978 |
| 97333 - MINOR WORK GRANTS | 84 | JAN 2008 | MAR 2021 | 70 Build | Approval Requested | 250 | 150 | 150 | 150 | 300 | 1,000 |
| 97340 - SWAN | 95 | JAN 2008 | MAR 2016 | 70 Build | Approved - Active | 159 |  |  |  |  | 159 |
| 97341 - CENTRALISED CLEARED SITES | 77 | JAN 2009 | MAY 2015 | 10 Project Planning | Approved - Active | 1 |  |  |  |  | 1 |
| 97348 - HRA PROGRAMME MANAGEMENT | 77 | JAN 2008 | MAR 2021 | 30 Inclusion | Approval Requested | 383 | 383 | 383 | 383 | 766 | 2,298 |
| 97350 - ARBOURTHORNE 5MS | 40 | APR 2013 | MAR 2018 | 30 Inclusion | Approved - Active | 2,760 | 1,731 |  |  |  | 4,491 |
| 97355 - BRADFORD - WY SUB REGION HAL | 68 | APR 2010 | MAR 2017 | 30 Inclusion | Approved - Active | 50 | 100 |  |  |  | 150 |
| 97365 - NORFOLK PARK COMMUNITIES INITI | 54 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 29 |  |  |  |  | 29 |
| 97390 - PHS ACTIVITY | 82 | APR 2010 | MAR 2021 | 70 Build | Approval Requested | 100 | 130 | 130 | 130 | 260 | 750 |
| 97394 - HULL - HUMBER SUB REGION HAL | 83 | JAN 2008 | MAR 2017 | 70 Build | Approved - Active | 445 |  |  |  |  | 445 |
| 97395 - NE LINCS - SUB REGION HAL | 78 | APR 2010 | MAR 2017 | 10 Project Planning | Approved - Active | 260 |  |  |  |  | 260 |
| 97404 - HEATING BREAKDOWNS (Q00069) | 58 | APR 2012 | MAR 2019 | 70 Build | Approval Requested | 1,064 | 1,000 | 1,000 | 1,000 |  | 4,064 |
| 97409 - RECYCLING ROLL-OUT (Q00069) | 57 | SEP 2012 | MAR 2017 | 70 Build | Approval Requested | 100 | 1,547 |  |  |  | 1,647 |
| 97413 - SWEENY (Q00069) | 48 | JUN 2012 | MAR 2016 | 70 Build | Approved - Active | 287 |  |  |  |  | 287 |
| 97414 - ARBOURTHORNE 5M'S REFURB (Q00069) | 42 | APR 2013 | MAR 2018 | 30 Inclusion | Approved - Active | 2,180 | 845 |  |  |  | 3,024 |
| 97416 - COMM HTG - PIPEWORK RENEWAL (Q00069) | 50 | APR 2013 | MAR 2018 | 10 Project Planning | Approval Requested | 1,233 | 935 | 385 |  |  | 2,553 |
| 97417 - COMM HTG - PLANT ROOMS (Q00069) | 34 | MAY 2013 | MAR 2016 | 30 Inclusion | Approved - Active | 25 |  |  |  |  | 25 |
| 97418 - PITCHED ROOFING \& ROOFLINE (Q00069) | 54 | JUL 2013 | APR 2021 | 30 Inclusion | Approval Requested | 19,549 | 22,379 | 21,754 | 17,768 | 12,500 | 93,949 |
| 97419 - FLAT ROOFING (Q00069) | 49 | APR 2013 | MAR 2021 | 30 Inclusion | Approval Requested | 7,099 | 3,961 | 15 | 11 | 350 | 11,436 |
| 97422 - NON HIGHWAYS RESPONSIVE WORKS (Q00089) |  | JUN 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 100 |  |  |  |  | 100 |
| 97428 - SHEFFIELD HAL | 44 | OCT 2012 | MAR 2021 | 30 Inclusion | Approval Requested | 73 | 100 | 100 | 100 | 200 | 573 |
| 97429 - LTE'S PURCHASE \& REPAIR | 53 | APR 2013 | MAR 2018 | 30 Inclusion | Approval Requested | 1,755 | 1,215 | 486 |  |  | 3,456 |
| 97434 - CROSS HOUSE ENABLING WORK | 29 | JUL 2013 | MAR 2016 | 70 Build | Approved - Active |  |  |  |  |  | 2 |


| Values in $£^{\prime} 000$ s | Expenditure |  |  |  |  |  |  |  |  |  | Expenditure <br> Total |
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|  | Version | Project Start | Project <br> End | Stage | Approval Status | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- |  |
| 97435 - LTE'S REPAIRS AND REFURB CHS | 40 | AUG 2013 | MAR 2016 | 30 Inclusion | Approved - Active | 281 |  |  |  |  | 281 |
| 97437 - SPITAL HILL SHOP FRONTS | 26 | NOV 2013 | MAR 2016 | 30 Inclusion | Approved - Active | 123 |  |  |  |  | 123 |
| 97441 - COMMUNAL AREAS-LOW RISE FLATS | 18 | NOV 2014 | MAR 2021 | 10 Project Planning | Approval Requested | 1,800 | 6,578 | 5,970 | 3,420 | 10,200 | 27,968 |
| 97442 - KITCHEN/BATHRM PLANNED REPLMT | 17 | APR 2014 | MAR 2021 | 10 Project Planning | Approval Requested | 800 | 7,600 | 7,200 | 7,307 | 21,860 | 44,767 |
| 97443 - WINDOWS\& DOORS PLACEMENT(CHS) | 15 | APR 2014 | MAR 2021 | 10 Project Planning | Approval Requested | 300 | 4,100 | 4,100 |  | 2,000 | 10,500 |
| 97444 - GENERAL/RTB ACQUISITIONS CHS (Q00069) | 8 | APR 2015 | MAR 2016 | 10 Project Planning | Approved - Active | 642 |  |  |  |  | 642 |
| 97448 - PROPERTY CONVERSIONS (Q00084) | 11 | APR 2015 | MAR 2017 | 30 Inclusion | Approved - Active | 167 | 4 |  |  |  | 171 |
| 97449 - LONDON ROAD SHOP FRONTS | 3 | AUG 2015 | APR 2017 | 30 Inclusion | Approved - Active | 20 | 530 | 50 |  |  | 600 |
| 97451 - REGIONAL ENERGY HAL | 2 | APR 2016 | MAR 2021 | 30 Inclusion | Approval Requested | - | 10 | 10 |  |  | 20 |
| 97452 - REGIONAL ERL | 2 | APR 2016 | MAR 2021 | 30 Inclusion | Approval Requested | - | 150 | 231 |  |  | 381 |
| 97501 - EP LOANS HULL | 32 | APR 2013 | MAR 2017 | 30 Inclusion | Approved - Active | 68 | 75 |  |  |  | 143 |
| 97502 - EP NORTH EAST LINC | 32 | APR 2013 | MAR 2017 | 10 Project Planning | Approved - Active | 571 |  |  |  |  | 571 |
| 97504 - EP LOANS YORK | 20 | APR 2014 | MAR 2017 | 10 Project Planning | Approved - Active | 182 |  |  |  |  | 182 |
| 97505 - COMM EP NORTH EAST LINCS | 18 | APR 2014 | MAR 2016 | 10 Project Planning | Approved - Active | 53 |  |  |  |  | 53 |
| 97520 - KIRKLEES RF FUNDS HAL (2) | 11 | APR 2014 | MAR 2018 | 30 Inclusion | Approved - Active | 100 | 100 | 100 |  |  | 300 |
| 97550 - SHC - NEW HOMES ACQUISITIONS | 45 | APR 2013 | MAR 2016 | 30 Inclusion | Approved - Active | 74 |  |  |  |  | 74 |
| 97551 - COUNCIL HSG ACQUISITIONS PROG (Q00067) | 34 | APR 2014 | MAR 2020 | 70 Build | Approval Requested | 12,150 | 12,579 | 12,915 | 10,899 | 12,278 | 60,821 |
| 97552 - NEW BUILD COUNCIL HSG PHASE 1 (Q00067) | 22 | OCT 2014 | APR 2017 | 70 Build | Approved - Active | 3,579 | 3,677 | 178 |  |  | 7,435 |
| 97553 - NEW BUILD COUNCIL HSG PHASE 2 (Q00067) | 12 | APR 2015 | APR 2018 | 30 Inclusion | Approval Requested | 257 | 5,881 | 155 | 142 |  | 6,435 |
| 97830 - EP NORTH AREA | 83 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 117 |  |  |  |  | 117 |
| 97831 - EP NORTH WEST | 80 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 101 |  |  |  |  | 101 |
| 97832 - EP EAST | 79 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 291 |  |  |  |  | 291 |
| 97833 - EP CENTRAL | 80 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 154 |  |  |  |  | 154 |
| 97834 - EP SOUTH EAST | 90 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 659 |  |  |  |  | 659 |
| 97835 - EP SOUTH WEST | 85 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 115 |  |  |  |  | 115 |
| 97836 - EP SHELTERED | 87 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 15 |  |  |  |  | 15 |
| 97837 - EP DOOR ENTRY WORKS | 89 | APR 2010 | MAR 2016 | 70 Build | Approved - Active | 64 |  |  |  |  | 64 |
| 97838 - COMPARTMENTALISATION - FS | 82 | APR 2010 | MAR 2017 | 70 Build | Approved - Active | 1,361 | 1,242 |  |  |  | 2,603 |
| 97899 - PATH RESURFACING PROGRAMME (Q00007) | 52 | APR 2010 | JAN 2016 | 30 Inclusion | Approved - Active | 174 |  |  |  |  | 174 |
| 97946 - PARKWOOD SPRINGS CYCLE TRACK | 22 | APR 2011 | OCT 2013 | 15 Slippage | Approved - Active | 4 |  |  |  |  | 4 |
| 97957 - SOUTH WEST - ABBEY BROOK (Q00045) | 70 | APR 2011 | MAR 2016 | 30 Inclusion | Approved - Active | 69 |  |  |  |  | 69 |
| 97968 - LIFT MAINTENANCE \& REPAIR | 68 | APR 2011 | MAR 2021 | 70 Build | Approval Requested | 322 | 322 | 322 | 368 | 812 | 2,146 |
| 97982 - HGV ROUTING STRATEGY (Q00062) | 36 | JUL 2011 | MAR 2015 | 70 Build | Approved - Active | 30 |  |  |  |  | 30 |
| 97985 - CITYWIDE 20MPH ZONE (Q00062) | 43 | APR 2012 | MAR 2016 | 50 Design | Approved - Active | 250 |  |  |  |  | 250 |
| 97986 - TRAFFIC CONTROLLER UPGRADES (Q00062) | 40 | JAN 2012 | MAR 2017 | 50 Design | Approved - Active | 26 |  |  |  |  | 26 |
| 97988 - CCTV PARKING ENFORCEMENT | 48 | JUN 2012 | MAR 2016 | 30 Inclusion | Approved - Active | 150 |  |  |  |  | 150 |
| 97989 - SPRINKLERS - FIRE SAFETY (Q00069) | 34 | JUL 2013 | MAR 2016 | 10 Project Planning | Approved - Active | 857 |  |  |  |  | 857 |
| 99987 - CAPITAL PFI CONTRIBUTIONS |  | AUG 2012 | AUG 2018 |  | Approved - Active | 30,574 | 26,803 | 38,350 |  |  | 95,727 |
| Q00079 - COMMUNITY HEATING (CHS) | 25 | APR 2014 | MAR 2021 | 30 Inclusion | Approval Requested | - |  |  | 1,062 | 2,535 | 3,597 |
| Q00080-ROOFS \& EXTERNALS (CHS) | 20 | APR 2014 | MAR 2021 | 30 Inclusion | Approval Requested | - | 2,500 | 4,054 | 5,326 | 12,386 | 24,267 |
| Q00081-ELECTRICS (CHS) | 22 | APR 2014 | MAR 2021 | 30 Inclusion | Approval Requested | - | 1,800 | 6,866 | 6,866 | 11,585 | 27,116 |
| Q00083 - WASTE MANAGEMENT (CHS) | 14 | APR 2014 | MAR 2019 | 30 Inclusion | Approved - Active | - | 514 | 1,082 |  |  | 1,596 |
| Q00084-ESSENTIAL INVESTMENTS (CHS) | 23 | APR 2015 | MAR 2021 | 30 Inclusion | Approval Requested | - | 341 | 1,012 | 284 | 200 | 1,838 |
| Q00087-STOCK INCREASE (CHS) | 28 | APR 2014 | MAR 2020 | 30 Inclusion | Approval Requested | - | 1,906 | 4,303 | 5,873 | 5,036 | 17,119 |
| Q00089- OTHER PLANNED ELEMENTS (CHS) | 21 | APR 2014 | MAR 2020 | 30 Inclusion | Approval Requested | - | 268 | 2,000 | 2,000 | 4,250 | 8,518 |
| Q00090-GARAGES (CHS) | 11 | JAN 2008 | MAR 2018 | 10 Project Planning | Approval Requested | - | 2,316 | 1,202 |  |  | 3,518 |
| Total |  |  |  |  |  | 154,675 | 134,569 | 123,584 | 70,765 | 112,537 | 596,130 |

Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed, Company: 00001 SHEFFIELD CITY COUNCIL
Programme: ESSENTIAL INFRASTRUCTURE WORKS Programme: *Al
Division of Service 1: *All
$\begin{array}{ll}\text { Division of Service 1: } & \text { *All } \\ \text { Division of Service 2: } & \text { *All } \\ \text { Division of Service 3: } & \text { *All }\end{array}$
Manager: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

|  | Expenditure |  |  |  |  |  |  |  | Expenditure <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019- |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 90014 - FARM SITES ENHANCEMENT (Q00070) | AUG 2014 | MAR 2015 | Approved - Active | 8 |  |  |  |  | 8 |
| 90019 - BANNERDALE ASSETENHANCE | DEC 2012 | MAR 2016 | Approved - Active | 363 |  |  |  |  | 363 |
| 90020 - VOLUNTARY REGISTRATION | JUN 2013 | MAR 2016 | Approved - Active | 79 |  |  |  |  | 79 |
| 90027 - DARNALL FRA WORKS (Q00073) | DEC 2013 | MAR 2016 | Approved - Active | 359 |  |  |  |  | 359 |
| 90079 - CARBROOK UTC RELOCATION | SEP 2015 | MAR 2017 | Approved - Active | 677 | 23 |  |  |  | 700 |
| 90120 - MOORFOOT | APR 2010 | MAR 2017 | Approved - Active | 1,475 | 47 |  |  |  | 1,522 |
| 90133 - HOWDEN HOUSE ACCOMM STRATEGY | SEP 2011 | MAR 2016 | Approved - Active | 161 |  |  |  |  | 161 |
| 90138 - VEHICLE \& PLANT EFFICIENCY 13- | JAN 2013 | MAR 2016 | Approved - Active | 221 |  |  |  |  | 221 |
| 90140 - PROJECT DELIVERY COSTS | APR 2013 | MAR 2016 | Approved - Active | 723 |  |  |  |  | 723 |
| 90141 - IT W ORKSTREAMS | APR 2013 | MAR 2017 | Approved - Active | 530 |  |  |  |  | 530 |
| 90148 - STOCKSBRIDGE LIBRARY FRA (Q00073) | APR 2015 | MAR 2016 | Approved - Active | 305 |  |  |  |  | 305 |
| 90149 - TOWN HALL ESSENTIAL WORKS | AUG 2015 | MAR 2016 | Approved - Active | 101 |  |  |  |  | 101 |
| 90150 - FRA WORKS 15-16 (Q00073) | AUG 2015 | AUG 2016 | Approval Requested | 108 | 1,342 |  |  |  | 1,450 |
| 90200 - WOODHOUSE HUB (Q00065) | APR 2016 | MAR 2017 | Approved - Active | - | 450 |  |  |  | 450 |
| 90201 - HILLSBOROUGH HUB | APR 2015 | MAR 2016 | Approved - Active | 176 |  |  |  |  | 176 |
| 90202 - RELOCATION PARKING SERV (Q00065) | APR 2015 | MAR 2016 | Approved - Active | 120 |  |  |  |  | 120 |
| 90804 - WOODSEATS HUB | AUG 2015 | MAR 2017 | Approved - Active | 28 | 72 |  |  |  | 100 |
| 94107 - DVS REMEDIATION (Q00005) | DEC 2013 | MAR 2016 | Approved - Active | 5,235 |  |  |  |  | 5,235 |
| 94112 - OLP FA PITCH (Q00005) | JAN 2008 | JAN 2009 | Approved - Active | 30 |  |  |  |  | 30 |
| 94113 - OLP INFRASTRUCTURE (Q00005) | JAN 2008 | MAY 2016 | Approved - Active | 304 |  |  |  |  | 304 |
| 94114 - OLP INFRASTRUCT PUBLIC REALM (Q00005) | OCT 2015 | MAR 2016 | Approved - Active | 126 |  |  |  |  | 126 |
| 94412 - FIRERISK ASSESSMENT PROGRAMME (Q00073) | APR 2010 | MAR 2016 | Approved - Active | 132 |  |  |  |  | 132 |
| Q00050-ASBESTOS SCHEMES | APR 2011 | MAR 2016 | Approved - Active | 150 |  |  |  |  | 150 |
| Q00073-HEALTH \& SAFETY COMPLIANCE | DEC 2012 | MAR 2016 | Approval Requested | 1,009 |  |  |  |  | 1,009 |
| Total |  |  |  | 12,420 | 1,934 | - | - |  | 14,354 |

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Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed,
Company: 00001 SHEFFIELD CITY COUNCIL Programme: STRONG ECONOMY Directorate: *All

> Division of Service 1: *All Division of Service 2:
Division of Service 1: *All
Division of Service 3: **
Manager: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal


> Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed,
Company: 00001 SHEFFIELD CITY COUNCIL Company: 00001 SHEFFIELD CITY COUNCIL
Programme: SUCCESS' CHILD'NYOUNG PEOPLE Directorate: *All

> Division of Service 1: *All Division of Service 3: *All

> Manager: *All
> Business Unit / Project: "All
> Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal


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Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed,
Company: 00001 SHEFFIELD CITY COUNCIL Programme: SAFE \& SECURE COMMUNITIES Directorate: *All

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& \text { Division of Service 2: }
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\text { Division of Service 1: *All } \\
\text { Division of Service 2: } & \text { *All }
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Division of Service 4: *All
Manager: *All Briness Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

Summary Report / Annual Cabinet 1 Cycle: 164 - Budget cycle Nov'15 month end, Status: Closed,
Company: 00001 SHEFFIELD CITY COUNCIL
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: TACKLING POVERTY/INCR SOC JUS Directorate: *All
Service: *All

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\text { Division of Service 2: } & \text { *All }
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Division of Service 4:
Manager: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal



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Sheffield City Council
Finance
Tel: 01142736831
www.sheffield.gov.uk

